

The Pathway Knowledge and Skills Chart describes what all/most learners/workers need to know and be able to do to demonstrate competence within a career pathway. Following the pathway description, there are four sets of knowledge and skill expectations:

A. Foundational Academic Expectations

B. Essential Knowledge and Skills

C. Cluster (Foundation) Knowledge and Skills

D. Pathway Knowledge and Skills

PATHWAY DESCRIPTION

Travel and Tourism Pathway: Employees in the Travel and Tourism pathway focus on the development, research, packaging promotion and delivery of a traveler's experiences. There is a broad range of jobs in this pathway. Employees may be involved in developing a heritage area for the enjoyment and education of visitors, creating guide books, planning trips and events, managing a customer's travel plans or overseeing a huge urban convention center.

A. FOUNDATIONAL ACADEMIC EXPECTATIONS

All secondary students should meet their state's academic standards. All Essential Cluster and Pathway Knowledge and Skills are predicated on the assumption that foundational academic skills have been attained. Some knowledge and skill statements will further define critical linkages and applications of academics in the cluster and/or pathway.

A. Foundational Academic Expectations
B. Essential Knowledge and Skills
C. Cluster (Foundation) Knowledge and Skills
D. Pathway Knowledge and Skills

B. ESSENTIAL KNOWLEDGE AND SKILLS

The following Essential Knowledge and Skill statements apply to careers in all clusters and pathways. Persons preparing for careers in this pathway should be able to demonstrate these skills in the context of this cluster and pathway.



Essential Topic ESS01

ACADEMIC FOUNDATIONS: Achieve additional academic knowledge and skills required to pursue the full range of career and postsecondary education opportunities within a career cluster.



ESS01.01	Complete required training, education, and certification to prepare for employment in a particular career field.
ESS01.01.01	Identify training, education and certification requirements for occupational choice.
ESS01.01.02	Participate in career-related training and/or degree programs.
ESS01.01.03	Pass certification tests to qualify for licensure and/or certification in chosen occupational area.
ESS01.02	Demonstrate language arts knowledge and skills required to
	pursue the full range of post-secondary education and career
	opportunities.
ESS01.02.01	Model behaviors that demonstrate active listening.
ESS01.02.02	Adapt language for audience, purpose, situation. (i.e. diction/structure, style).
ESS01.02.03	Organize oral and written information.
ESS01.02.04	Compose focused copy for a variety of written documents such as agendas, audio-visuals, bibliographies, drafts, forms/documents, notes, oral presentations, reports, and technical terminology.
ESS01.02.05	Edit copy to create focused written documents such as agendas, audiovisuals, bibliographies, drafts, forms/documents, notes, oral presentations, reports, and technical terminology.
ESS01.02.06	Comprehend key elements of oral and written information such as cause/effect, comparisons/contrasts, conclusions, context, purpose, charts/tables/graphs, evaluation/critiques, mood, persuasive text, sequence, summaries, and technical subject matter.
ESS01.02.07	Evaluate oral and written information for accuracy, adequacy/sufficiency, appropriateness, clarity, conclusions/solutions, fact/opinion, propaganda, relevancy, validity, and relationship of ideas.
ESS01.02.08	Identify assumptions, purpose, outcomes/solutions, and propaganda techniques.
ESS01.02.09	Predict potential outcomes and/or solutions based on oral and written information regarding trends.
ESS01.02.10	Present formal and informal speeches including discussion, information requests, interpretation, and persuasive arguments.
ESS01.03	Demonstrate mathematics knowledge and skills required to pursue
	the full range of post-secondary education and career
	opportunities.
ESS01.03.01	Identify whole numbers, decimals, and fractions.
ESS01.03.02	Demonstrate knowledge of basic arithmetic operations such as addition, subtraction, multiplication, and division.
ESS01.03.03	Demonstrate use of relational expressions such as equal to, not equal, greater than, less than, etc.
ESS01.03.04	Apply data and measurements to solve a problem.
ESS01.03.05	Analyze Mathematical problem statements for missing and/or irrelevant data.



ESS01.03.06 ESS01.03.07 ESS01.04	Construct charts/tables/graphs from functions and data. Analyze data when interpreting operational documents. Demonstrate science knowledge and skills required to pursue the full range of post-secondary and career education opportunities.
ESS01.04.01	Evaluate scientific constructs including conclusions, conflicting data, controls, data, inferences, limitations, questions, sources of errors, and variables.
ESS01.04.02	Apply scientific methods in qualitative and quantitative analysis, data gathering, direct and indirect observation, predictions, and problem identification.
Essential Topic ESS02	COMMUNICATIONS: Use oral and written communication skills in creating, expressing and interpreting information and ideas including technical terminology and information.
ESS02.01	Select and employ appropriate reading and communication strategies to learn and use technical concepts and vocabulary in practice.
ESS02.01.01	Determine the most appropriate reading strategy for identifying the overarching purpose of a text (i.e. skimming, reading for detail, reading for meaning or critical analysis).
ESS02.01.02	Demonstrate use of content, technical concepts and vocabulary when analyzing information and following directions.
ESS02.01.03	Select the reading strategy or strategies needed to fully comprehend the content within a written document (i.e., skimming, reading for detail, reading for meaning or critical analysis).
ESS02.01.04	Interpret information, data, and observations to apply information learned from reading to actual practice.
ESS02.01.05	Transcribe information, data, and observations to apply information learned from reading to actual practice.
ESS02.01.06	Communicate information, data, and observations to apply information learned from reading to actual practice.
ESS02.02	Demonstrate use of the concepts, strategies, and systems for
	obtaining and conveying ideas and information to enhance
	communication in the workplace.
ESS02.02.01	Employ verbal skills when obtaining and conveying information.
ESS02.02.02	Record information needed to present a report on a given topic or problem.
ESS02.02.03	Write internal and external business correspondence that conveys and/or obtains information effectively.
ESS02.02.04 ESS02.02.05	Communicate with other employees to clarify workplace objectives. Communicate effectively with customers and employees to foster positive relationships.



ESS02.03	Locate, organize and reference written information from various sources to communicate with co-workers and clients/participants.
ESS02.03.01	Locate written information used to communicate with co-workers and customers.
ESS02.03.02 ESS02.03.03	Organize information to use in written and oral communications. Reference the sources of information.
ESS02.04	Evaluate and use information resources to accomplish specific
	occupational tasks.
ESS02.04.01	Use informational texts, Internet web sites, and/or technical materials to review and apply information sources for occupational tasks.
ESS02.04.02	Evaluate the reliability of information from informational texts, Internet Web sites, and/or technical materials and resources.
ESS02.05	Use correct grammar, punctuation and terminology to write and
	edit documents.
ESS02.05.01	Compose multi-paragraph documents clearly, succinctly, and accurately.
ESS02.05.02	Use descriptions of audience and purpose when preparing and editing written documents.
ESS02.05.03	Use correct grammar, spelling, punctuation, and capitalization when preparing written documents.
ESS02.06	Develop and deliver formal and informal presentations using
	appropriate media to engage and inform audiences.
ESS02.06.01	Prepare oral presentations to provide information for specific purposes and audiences.
ESS02.06.02	Identify support materials that will enhance an oral presentation.
ESS02.06.03	Prepare support materials that will enhance an oral presentation.
ESS02.06.04	Deliver an oral presentation that sustains listeners' attention and interest.
ESS02.06.05	Align presentation strategies to the intended audience.
ESS02.06.06	Implement multi-media strategies for presentations.
ESS02.07	Interpret verbal and nonverbal cues/behaviors to enhance
	communication with co-workers and clients/participants.
ESS02.07.01	Interpret verbal behaviors when communicating with clients and co-workers.
ESS02.07.02	Interpret nonverbal behaviors when communicating with clients and coworkers.
ESS02.08	Apply active listening skills to obtain and clarify information.
ESS02.08.01	Interpret a given verbal message/information.
ESS02.08.02	Respond with restatement and clarification techniques to clarify information.
ESS02.09	Develop and interpret tables, charts, and figures to support written and oral communications.



ESS02.09.01	Create tables, charts, and figures to support written and oral communications.
ESS02.09.02	Interpret tables, charts, and figures used to support written and oral communication.
ESS02.10	Listen to and speak with diverse individuals to enhance communication skills.
ESS02.10.01	Apply factors and strategies for communicating with a diverse workforce.
ESS02.10.02	Demonstrate ability to communicate and resolve conflicts within a diverse workforce.
ESS02.11	Exhibit public relations skills to increase internal and external customer/client satisfaction.
ESS02.11.01	Communicate effectively when developing positive customer/client relationships.
Essential Topic ESS03	PROBLEM-SOLVING AND CRITICAL THINKING: Solve problems using critical thinking skills (analyze, synthesize, and evaluate) independently and in teams. Solve problems using creativity and innovation.
ESS03.01	Employ critical thinking skills independently and in teams to solve
	problems and make decisions (e.g., analyze, synthesize and
E0000 04 04	evaluate).
ESS03.01.01	Identify common tasks that require employees to use problem-solving skills.
FSS03 01 02	Analyze elements of a problem to develop creative solutions
ESS03.01.02 ESS03.01.03	Analyze elements of a problem to develop creative solutions. Describe the value of using problem-solving and critical thinking skills to improve a situation or process.
	Describe the value of using problem-solving and critical thinking skills to
ESS03.01.03	Describe the value of using problem-solving and critical thinking skills to improve a situation or process.
ESS03.01.03 ESS03.01.04	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems.
ESS03.01.03 ESS03.01.04 ESS03.01.05	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming possible solutions. Critically analyze information to determine value to the problem-solving
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06 ESS03.01.07	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming possible solutions. Critically analyze information to determine value to the problem-solving task. Guide individuals through the process of recognizing concerns and making
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06 ESS03.01.07 ESS03.01.08 ESS03.01.09	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming possible solutions. Critically analyze information to determine value to the problem-solving task. Guide individuals through the process of recognizing concerns and making informed decisions. Identify alternatives using a variety of problem-solving and critical thinking
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06 ESS03.01.07 ESS03.01.08 ESS03.01.09 ESS03.01.10	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming possible solutions. Critically analyze information to determine value to the problem-solving task. Guide individuals through the process of recognizing concerns and making informed decisions. Identify alternatives using a variety of problem-solving and critical thinking skills. Evaluate alternatives using a variety of problem-solving and critical thinking skills.
ESS03.01.03 ESS03.01.04 ESS03.01.05 ESS03.01.06 ESS03.01.07 ESS03.01.08 ESS03.01.09 ESS03.01.10 ESS03.01.11	Describe the value of using problem-solving and critical thinking skills to improve a situation or process. Create ideas, proposals, and solutions to problems. Evaluate ideas, proposals, and solutions to problems. Use structured problem-solving methods when developing proposals and solutions. Generate new and creative ideas to solve problems by brainstorming possible solutions. Critically analyze information to determine value to the problem-solving task. Guide individuals through the process of recognizing concerns and making informed decisions. Identify alternatives using a variety of problem-solving and critical thinking skills. Evaluate alternatives using a variety of problem-solving and critical thinking skills.



ESS03.02.02	Determine best options/outcomes for conflict resolution using critical thinking skills.
ESS03.02.03	Identify with others' feelings, needs, and concerns.
ESS03.02.04	Implement stress management techniques.
ESS03.02.05	Resolve conflicts with/for customers using conflict resolution skills.
ESS03.02.06	Implement conflict resolution skills to address staff issues/problems.
ESS03.03	Identify, write and monitor workplace performance goals to guide
	progress in assigned areas of responsibility and accountability.
ESS03.03.01	Write realistic performance goals, objectives and action plans.
ESS03.03.02	Monitor performance goals and adjust as necessary.
ESS03.03.03	Recognize goal achievement using appropriate rewards in the workplace.
ESS03.03.04	Communicate goal achievement with managers and co-workers.
ESS03.04	Conduct technical research to gather information necessary for
	decision-making.
ESS03.04.01	Align the information gathered to the needs of the audience.
ESS03.04.02	Gather technical information and data using a variety of resources.
ESS03.04.03	Analyze information and data for value to the research objectives.
ESS03.04.04	Evaluate information and data to determine value to research objectives.
Fesential Tonic	INFORMATION TECHNOLOGY APPLICATIONS: Use information
Essential Topic	INFORMATION TECHNOLOGY APPLICATIONS: Use information technology tools specific to the career cluster to access, manage, integrate, and
Essential Topic ESS04	
-	technology tools specific to the career cluster to access, manage, integrate, and
ESS04	technology tools specific to the career cluster to access, manage, integrate, and create information.
ESS04	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to
ESS04 ESS04.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency.
ESS04.01 ESS04.01.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information.
ESS04.01 ESS04.01.01 ESS04.01.02	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03 ESS04.03.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace. Use email to share files and documents.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03.01 ESS04.03.01 ESS04.03.02	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace. Use email to share files and documents. Identify the functions and purpose of email systems.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03.01 ESS04.03.01 ESS04.03.02 ESS04.03.03	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace. Use email to share files and documents. Identify the functions and purpose of email systems. Use email to communicate within and across organizations.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03.01 ESS04.03.01 ESS04.03.02 ESS04.03.03 ESS04.04	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace. Use email to share files and documents. Identify the functions and purpose of email systems. Use email to communicate within and across organizations. Operate Internet applications to perform workplace tasks.
ESS04.01 ESS04.01.01 ESS04.01.02 ESS04.02 ESS04.02.01 ESS04.03.01 ESS04.03.01 ESS04.03.02 ESS04.03.03 ESS04.04 ESS04.04 ESS04.04.01	technology tools specific to the career cluster to access, manage, integrate, and create information. Use Personal Information Management (PIM) applications to increase workplace efficiency. Manage personal schedules and contact information. Create memos and notes. Employ technological tools to expedite workflow. Use information technology tools to manage and perform work responsibilities. Operate electronic mail applications to communicate within a workplace. Use email to share files and documents. Identify the functions and purpose of email systems. Use email to communicate within and across organizations. Operate Internet applications to perform workplace tasks. Access and navigate Internet (e.g., use a web browser).

Prepare simple documents and other business communications.

communications.

ESS04.05.01



ESS04.05.02 ESS04.05.03 ESS04.06 ESS04.06.01 ESS04.06.02	Prepare reports and other business communications by integrating graphics and other non-text elements. Prepare complex multi-media publications. Operate presentation applications to prepare presentations. Prepare presentations for training, sales and information sharing. Deliver presentations with supporting materials.
ESS04.07	Employ spreadsheet applications to organize and manipulate data.
ESS04.07.01 ESS04.07.02 ESS04.08 ESS04.08.01 ESS04.08.02 ESS04.08.03 ESS04.08.04	Create a spreadsheet. Perform calculations and analyses on data using a spreadsheet. Employ database applications to manage data. Manipulate data elements. Manage interrelated data elements. Analyze interrelated data elements. Generate reports showing interrelated data elements.
ESS04.09	Employ collaborative/groupware applications to facilitate group work.
ESS04.09.01	Facilitate group work through management of shared schedule and contact information.
ESS04.09.02	Facilitate group work through management of shared files and online information.
ESS04.09.03	Facilitate group work through instant messaging or virtual meetings.
ESS04.10	Employ computer operations applications to manage work tasks.
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers or processors) to control devices.
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11 ESS04.11.01 ESS04.11.02	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers or processors) to control devices. Operate computer driven equipment and machines. Use installation and operation manuals.
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers or processors) to control devices. Operate computer driven equipment and machines.
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11 ESS04.11.01 ESS04.11.02 ESS04.11.03	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers or processors) to control devices. Operate computer driven equipment and machines. Use installation and operation manuals. Troubleshoot computer driven equipment and machines. Access support as needed to maintain operation of computer driven
ESS04.10.01 ESS04.10.02 ESS04.10.03 ESS04.11 ESS04.11.01 ESS04.11.02 ESS04.11.03 ESS04.11.04	Manage computer operations. Manage file storage. Compress or alter files. Use computer-based equipment (containing embedded computers or processors) to control devices. Operate computer driven equipment and machines. Use installation and operation manuals. Troubleshoot computer driven equipment and machines. Access support as needed to maintain operation of computer driven equipment and machines. SYSTEMS: Understand roles within teams, work units, departments, organizations, inter-organizational systems, and the larger environment. Identify how key organizational systems affect organizational performance and the quality of products and services. Understand global context of industries



ESS05.01.03	Explain the functions and interactions of common departments within a business.
ESS05.02	Implement quality control systems and practices to ensure quality products and services.
ESS05.02.01	Describe quality control standards and practices common to the workplace.
Essential Topic ESS06	SAFETY, HEALTH AND ENVIRONMENTAL: Understand the importance of health, safety, and environmental management systems in organizations and their importance to organizational performance and regulatory compliance. Follow organizational policies and procedures and contribute to continuous improvement in performance and compliance.
ESS06.01	Implement personal and jobsite safety rules and regulations to
	maintain safe and healthful working conditions and environments.
ESS06.01.01 ESS06.01.02	Assess workplace conditions with regard to safety and health. Align safety issues with appropriate safety standards to ensure a safe workplace/jobsite.
ESS06.01.03	Identify safety hazards common to workplaces.
ESS06.01.04	Identify safety precautions to maintain a safe worksite.
ESS06.01.05	Select appropriate personal protective equipment as needed for a safe workplace/jobsite.
ESS06.01.06	Inspect personal protective equipment commonly used for selected career pathway.
ESS06.01.07	Use personal protective equipment according to manufacturer rules and regulations.
ESS06.01.08	Employ a safety hierarchy and communication system within the workplace/jobsite.
ESS06.01.09	Implement safety precautions to maintain a safe worksite.
ESS06.02	Complete work tasks in accordance with employee rights and responsibilities and employers obligations to maintain workplace safety and health.
ESS06.02.01	Identify rules and laws designed to promote safety and health in the workplace.
ESS06.02.02	State the rationale of rules and laws designed to promote safety and health.
ESS06.03	Employ emergency procedures as necessary to provide aid in workplace accidents.
ESS06.03.01	Use knowledge of First Aid procedures as necessary.
ESS06.03.02	Use knowledge of CPR procedures as necessary.
ESS06.03.03	Use safety equipment as necessary.
ESS06.04	Employ knowledge of response techniques to create a disaster and/or emergency response plan.
ESS06.04.01	Complete an assessment of an emergency and/or disaster situation.



ESS06.04.02 Create an emergency and/or disaster plan.

Essential Topic ESS07	LEADERSHIP AND TEAMWORK: Use leadership and teamwork skills in collaborating with others to accomplish organizational goals and objectives.
ESS07.01	Employ leadership skills to accomplish organizational goals and objectives.
ESS07.01.01	Analyze the various roles of leaders within organizations (e.g. contribute ideas; share in building an organization; act as role models to employees by adhering to company policies, procedures, and standards; promote the organization's vision; and mentor others).
ESS07.01.02	Exhibit traits such as empowerment, risk, communication, focusing on results, decision-making, problem solution, and investment in individuals when leading a group in solving a problem.
ESS07.01.03	Exhibit traits such as compassion, service, listening, coaching, developing others, team development, and understanding and appreciating others when acting as a manager of others in the workplace.
ESS07.01.04	Exhibit traits such as enthusiasm, creativity, conviction, mission, courage, concept, focus, principle-centered living, and change when interacting with others in general.
ESS07.01.05	Consider issues related to self, team, community, diversity, environment, and global awareness when leading others.
ESS07.01.06	Exhibit traits such as innovation, intuition, adaptation, life-long learning and coachability to develop leadership potential over time.
ESS07.01.07	Analyze leadership in relation to trust, positive attitude, integrity, and willingness to accept key responsibilities in a work situation.
ESS07.01.08	Describe observations of outstanding leaders using effective management styles.
ESS07.01.09	Participate in civic and community leadership and teamwork opportunities to enhance skills.
ESS07.02	Employ organizational and staff development skills to foster positive working relationships and accomplish organizational goals.
ESS07.02.01	Implement organizational skills when facilitating others' work efforts.
ESS07.02.02	Explain how to manage a staff that satisfies work demands while adhering to budget constraints.
ESS07.02.03	Describe how staff growth and development to increase productivity and employee satisfaction.
ESS07.02.04	Organize team involvement within a group environment.
ESS07.02.05	Work with others to develop and gain commitment to team goals.
ESS07.02.06	Distribute responsibility and work load fairly.
ESS07.02.07	Model leadership and teamwork qualities to aid in employee morale.
ESS07.02.08 ESS07.02.09	Identify best practices for successful team functioning. Explain best practices for successful team functioning.



ESS07.03	Employ teamwork skills to achieve collective goals and use team
	members' talents effectively.
ESS07.03.01	Work with others to achieve objectives in a timely manner.
ESS07.03.02	Promote the full involvement and use of team members' individual talents and skills.
ESS07.03.03	Employ conflict-management skills to facilitate solutions.
ESS07.03.04	Demonstrate teamwork skills through working cooperatively with co- workers, supervisory staff, and others, both in and out of the organization, to achieve particular tasks.
ESS07.03.05	Demonstrate teamwork processes that provide team building, consensus, continuous improvement, respect for the opinions of others, cooperation, adaptability, and conflict resolution.
ESS07.03.06	Develop plans to improve team performance.
ESS07.03.07	Demonstrate commitment to and a positive attitude toward team goals.
ESS07.03.08	Take responsibility for shared group and individual work tasks.
ESS07.03.09	Assist team members in completing their work.
ESS07.03.10	Adapt effectively to changes in projects and work activities.
ESS07.03.11	Negotiate effectively to arrive at decisions.
ESS07.04	Establish and maintain effective working relationships with all
	levels of personnel and other departments in order to accomplish
	objectives and tasks.
ESS07.04.01	Build effective working relationships using interpersonal skills.
ESS07.04.02	Use positive interpersonal skills to work cooperatively with co-workers
	representing different cultures, genders and backgrounds.
ESS07.04.03	Manage personal skills to accomplish assignments.
ESS07.04.04	Treat people with respect.
ESS07.04.05	Provide constructive praise and criticism.
ESS07.04.06	Demonstrate sensitivity to and value for diversity.
ESS07.04.07	Manage stress and control emotions.
ESS07.05	Conduct and participate in meetings to accomplish work tasks.
ESS07.05.01	Develop meeting goals, objectives and agenda.
ESS07.05.02	Assign responsibilities for preparing materials and leading discussions.
ESS07.05.03	Prepare materials for leading discussion.
ESS07.05.04	Assemble and distribute meeting materials.
ESS07.05.05	Conduct meeting to achieve objectives within scheduled time.
ESS07.05.06	Demonstrate effective communication skills in meetings.
ESS07.05.07	Produce meeting minutes including decisions and next steps.
ESS07.05.08	Use parliamentary procedure, as needed, to conduct meetings.
ESS07.06	Employ mentoring skills to inspire and teach others.
ESS07.06.01	Use motivational techniques to enhance performance in others.
ESS07.06.02	Provide guidance to enhance performance in others.

Essential Topic ETHICS AND LEGAL RESPONSIBILITIES: Know and understand the importance of professional ethics and legal responsibilities.



ESS08.01	Apply ethical reasoning to a variety of workplace situations in order to make ethical decisions.
ESS08.01.01	Evaluate alternative responses to workplace situations based on legal responsibilities and employer policies.
ESS08.01.02	Evaluate alternative responses to workplace situations based on personal or professional ethical responsibilities.
ESS08.01.03	Identify personal and long-term workplace consequences of unethical or illegal behaviors.
ESS08.01.04	Explain personal and long-term workplace consequences of unethical or illegal behaviors.
ESS08.01.05	Determine the most appropriate response to workplace situations based on legal and ethical considerations.
ESS08.01.06	Explain the most appropriate response to workplace situations based on legal and ethical considerations.
ESS08.02	Interpret and explain written organizational policies and
	procedures to help employees perform their jobs according to
	employer rules and expectations.
ESS08.02.01	Locate information on organizational policies in handbooks and manuals.
ESS08.02.02	Discuss how specific organizational policies and procedures influence a specific work situation.
Essential Topic ESS09	EMPLOYABILITY AND CAREER DEVELOPMENT: Know and understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills
ESS09	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills.
-	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal
ESS09	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills.
ESS09.01	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a
ESS09.01 ESS09.01.01	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a work situation.
ESS09.01 ESS09.01.01 ESS09.01.02	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a work situation. Demonstrate flexibility and willingness to learn new knowledge and skills.
ESS09.01 ESS09.01.01 ESS09.01.02 ESS09.01.03	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a work situation. Demonstrate flexibility and willingness to learn new knowledge and skills. Exhibit commitment to the organization. Identify how work varies with regard to site, from indoor confined spaces to outdoor areas, including aerial space and a variety of climatic and physical
ESS09.01 ESS09.01.01 ESS09.01.02 ESS09.01.03 ESS09.01.04	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a work situation. Demonstrate flexibility and willingness to learn new knowledge and skills. Exhibit commitment to the organization. Identify how work varies with regard to site, from indoor confined spaces to outdoor areas, including aerial space and a variety of climatic and physical conditions. Apply communication strategies when adapting to a culturally diverse
ESS09.01.01 ESS09.01.02 ESS09.01.03 ESS09.01.04 ESS09.01.05	understand the importance of employability skills. Explore, plan, and effectively manage careers. Know and understand the importance of entrepreneurship skills. Identify and demonstrate positive work behaviors and personal qualities needed to be employable. Demonstrate self-discipline, self-worth, positive attitude, and integrity in a work situation. Demonstrate flexibility and willingness to learn new knowledge and skills. Exhibit commitment to the organization. Identify how work varies with regard to site, from indoor confined spaces to outdoor areas, including aerial space and a variety of climatic and physical conditions. Apply communication strategies when adapting to a culturally diverse environment. Manage resources in relation to the position (i.e. budget, supplies,



ESS09.02	Develop a personal career plan to meet career goals and
	objectives.
ESS09.02.01	Develop career goals and objectives as part of a plan for future career direction.
ESS09.02.02	Develop strategies to reach career objectives.
ESS09.03	Demonstrate skills related to seeking and applying for employment
	to find and obtain a desired job.
ESS09.03.01	Use multiple resources to locate job opportunities.
ESS09.03.02	Prepare a résumé.
ESS09.03.03	Prepare a letter of application.
ESS09.03.04	Complete an employment application.
ESS09.03.05	Interview for employment.
ESS09.03.06	List the standards and qualifications that must be met in order to enter a given industry.
ESS09.03.07	Employ critical thinking and decision-making skills to exhibit qualifications to a potential employer.
ESS09.04	Maintain a career portfolio to document knowledge, skills and
	experience in a career field.
ESS09.04.01	Select educational and work history highlights to include in a career portfolio.
ESS09.04.02	Produce a record of work experiences, licenses, certifications and products.
ESS09.04.03	Organize electronic or physical portfolio for use in demonstrating knowledge, skills and experiences.
ESS09.05	Demonstrate skills in evaluating and comparing employment
	opportunities in order to accept employment positions that match
	career goals.
ESS09.05.01	Compare employment opportunities to individual needs and career plan objectives.
ESS09.05.02	Evaluate employment opportunities based upon individual needs and career plan objectives.
ESS09.05.03	Demonstrate appropriate methods for accepting or rejecting employment offers.
ESS09.06	Identify and exhibit traits for retaining employment to maintain
	employment once secured.
ESS09.06.01	Model behaviors that demonstrate reliability and dependability.
ESS09.06.02	Maintain appropriate dress and behavior for the job to contribute to a safe
	and effective workplace/jobsite.
ESS09.06.03	Complete required employment forms and documentation such as I-9 form, work visa, W-4 and licensures to meet employment requirements.
ESS09.06.04	Summarize key activities necessary to retain a job in the industry.
ESS09.06.05	Identify positive work behaviors and personal qualities necessary to retain employment.



ESS10

Hospitality and Tourism Career Cluster Travel and Tourism Pathway Knowledge and Skill Statements

ESS09.07	Identify and explore career opportunities in one or more career pathways to build an understanding of the opportunities available in the cluster.
ESS09.07.01	Locate and identify career opportunities that appeal to personal career goals.
ESS09.07.02	Match personal interest and aptitudes to selected careers.
ESS09.08	Recognize and act upon requirements for career advancement to
	plan for continuing education and training.
ESS09.08.01	Identify opportunities for career advancement.
ESS09.08.02	Pursue education and training opportunities to acquire skills necessary for career advancement.
ESS09.08.03	Examine the organization and structure of various segments of the industry to prepare for career advancement.
ESS09.08.04	Research local and regional labor (workforce) market and job growth information to project potential for advancement.
ESS09.08.05	Manage employment relations to make career advancements.
ESS09.09	Continue professional development to keep current on relevant
	trends and information within the industry.
ESS09.09.01	Use self assessment, organizational priorities, journals, Internet sites, professional associations, peers and other resources to develop goals that address training, education and self-improvement issues.
ESS09.09.02	Read trade magazines and journals, manufacturers' catalogues, industry publications and Internet sites to keep current on industry trends.
ESS09.09.03	Participate in relevant conferences, workshops, mentoring activities and inservice training to stay current with recent changes in the field.
ESS09.10	Examine licensing, certification and credentialing requirements at the national, state and local levels to maintain compliance with
	industry requirements.
ESS09.10.01	Examine continuing education requirements related to licensing, certification, and credentialing requirements at the local, state and national levels for chosen occupation.
ESS09.10.02	Examine the procedures and paperwork involved in maintaining and updating licensure, certification and credentials for chosen occupation.
ESS09.10.03	Align ongoing licensing, certification and credentialing requirements to career plans and goals.
ESS09.11	Examine employment opportunities in entrepreneurship to
	consider entrepreneurship as an option for career planning.
ESS09.11.01	Describe the opportunities for entrepreneurship in a given industry.
Essential Topic	TECHNICAL SKILLS: Use of technical knowledge and skills required to pursue careers in all career cluster, including knowledge of design, operation, and maintenance of technological systems critical to the career cluster.

and maintenance of technological systems critical to the career cluster.



ESS10.01	Employ information management techniques and strategies in the workplace to assist in decision-making.
ESS10.01.01	Use information literacy skills when accessing, evaluating and disseminating information.
ESS10.01.02	Describe the nature and scope of information management.
ESS10.01.03	Maintain records to facilitate ongoing business operations.
ESS10.02	Employ planning and time management skills and tools to enhance
ESS10.02	Employ planning and time management skills and tools to enhance results and complete work tasks.
ESS10.02 ESS10.02.01	. ,
	results and complete work tasks.
ESS10.02.01	results and complete work tasks. Develop goals and objectives.

C. CLUSTER (FOUNDATION) KNOWLEDGE AND SKILLS

The following Cluster (Foundation) Knowledge and Skill statements apply to all careers in the Hospitality and Tourism Cluster. Persons preparing for careers in the Hospitality and Tourism Cluster should be able to demonstrate these skills in addition to those found on the Essential Knowledge and Skills Chart.

A. Foundational Academic Expectations	
B. Essential Knowledge and Skills	
C. Cluster (Foundation) Knowledge and Skills	
D. Pathway Knowledge and Skills	

Cluster To	pic
HTC01	

ACADEMIC FOUNDATIONS: Achieve additional academic knowledge and skills required to pursue the full range of career and postsecondary education opportunities within a career cluster.

Utilize marketing techniques to sell hospitality and tourism products and services.

HTC01.01.01

Demonstrate knowledge of marketing techniques commonly used in the hospitality and tourism industry to sell a product or service.

Sample Indicators

Identify the elements of marketing.

 $Compare/contrast\ different\ marketing\ packets.$

Develop strategies for making a sale.

HTC01.02

HTC01.01

Apply information from cultural diversity and geographical studies to develop products and services for the hospitality and tourism industry.

HTC01.02.01

Identify the components of cultural diversity to understand their impact on the hospitality and tourism industry.

Sample Indicators

Define culture and cultural diversity.

Categorize components of culture including religious customs, dietary habits and traditions.

Give examples of how culture is relevant to the hospitality and tourism industry.



Design a method of increasing multicultural awareness.

HTC01.02.02 Identify the elements of geography that affect hospitality and tourism

customer service.

Identify the relevance of geography to hospitality and tourism including natural resources,

Sample Indicators climate, landforms and time zones.

Identify the major countries important to the industry for importing goods.

Apply the concepts of weather and climate to hospitality situations.

HTC01.03 Identify effects of the economy on the hospitality and tourism

industry to effectively plan products and services. Summarize how to use the "state of the economy" to plan products and

HTC01.03.01 service.

Sample Indicators Use exchange rate to exchange foreign funds.

Describe how economics applies to the hospitality and tourism industry.

Explain the effects that supply and demand has on the hospitality and tourism industry.

Document the importance of the hospitality and tourism industry to the U.S. economy.

Explain effects of changes in taxation on hospitality and tourism industry.

HTC01.04 Identify the elements of management styles used in various types

of hospitality and tourism establishments to gain familiarity with all

types of venues.

HTC01.04.01 Identify management styles within a variety of organizational structures.

Define industry management terms including yield, yield management, no-show, discount

Sample Indicators inventory control, overbooking and spoilage.

Compare/contrast management of different organizational structures including

independently owned, chain affiliated and corporations in the industry.

Cluster Topic HTC02

COMMUNICATIONS: Use oral and written communication skills in creating, expressing and interpreting information and ideas including technical terminology and information.

No additional statements in this topic beyond those found in the Essential Knowledge and Skills Chart.

Cluster Topic HTC03

PROBLEM-SOLVING AND CRITICAL THINKING: Solve problems using critical thinking skills (analyze, synthesize, and evaluate) independently and in teams. Solve problems using creativity and innovation.

HTC03.01

Use principles of budgeting and forecasting to maximize profit and growth for hospitality and tourism establishments.

HTC03.01.01 Sample Indicators Apply forecasting skills to identify potential cost and profit.

Identify information needed to forecast bookings/reservations.

Calculate a no-show percentage. Calculate a ten-day forecast.

HTC03.01.02

Apply budgeting skills to determine staffing levels for hospitality and tourism organizations.

Sample Indicators

Determine labor hours for each level of booking/reservations.

Determine number of employees to schedule at each level of booking/reservations.



Set staffing schedules to balance labor costs and level of booking/reservations.

HTC03.02

Examine comments and suggestions from the customer service area to formulate improvements in services/products and training of staff.

HTC03.02.01 Sample Indicators Use customer comments to guide customer satisfaction policies.

Assess the importance of customer satisfaction.

Devise strategies for maximizing customer satisfaction.

Role-play customer dissatisfaction scenarios.

Cluster Topic HTC04

INFORMATION TECHNOLOGY APPLICATIONS: Use information technology tools specific to the career cluster to access, manage, integrate, and create information.

No additional statements in this topic beyond those found in the Essential Knowledge and Skills Chart.

Cluster Topic HTC05 SYSTEMS: Understand roles within teams, work units, departments, organizations, inter-organizational systems, and the larger environment. Identify how key organizational systems affect organizational performance and the quality of products and services. Understand global context of industries and careers.

HTC05.01

Manage and improve organizational systems used in hospitality and tourism to more effectively serve customers.

HTC05.01.01

Develop and manage plans and budgets to accomplish organizational goals and objectives.

HTC05.01.02

Develop plans to improve organizational performance.

HTC05.02

Identify and compare services and products from related industries to understand how they affect hospitality and tourism products and services.

HTC05.02.01

Describe feasible collaboration with other industries to provide an inclusive product to the customer.

Sample Indicators

Develop work plans and budgets that utilize people and resources effectively.

Develop reports on performance and resource utilization. Modify plans and budgets to meet goals and objectives.

HTC05.02.02

Identify the characteristics of various hospitality and tourism-related organizations or businesses that best use available resources.

Sample Indicators

Identify and describe most critical performance problems. Identify opportunities for improvement of the system.

Use structured problem-solving process to develop systematic improvements.

Cluster Topic HTC06 SAFETY, HEALTH AND ENVIRONMENTAL: Understand the importance of health, safety, and environmental management systems in organizations and their importance to organizational performance and regulatory compliance. Follow organizational policies and procedures and contribute to continuous improvement in performance and compliance.



HTC06.01

Maintain safe and healthful working conditions and environment in order to promote well-being in hospitality and tourism workplaces.

HTC06.01.01

Assess workplace conditions with regard to safety and health.

Sample Indicators

Identify the types of risk of injury/illness at work.

Identify those who are susceptible to risk of injury/illness at work.

Describe ways to positively impact occupational safety and health.

HTC06.02

Conduct work tasks in accordance with employee rights and responsibilities and employers' obligations concerning occupational safety and health in order to promote safe and healthful working conditions in hospitality and tourism industries.

HTC06.02.01

State the rationale for rules and laws designed to promote safety and health

in the workplace.

Sample Indicators

Identify key rights of employees related to occupational safety and health.

Identify the responsibilities of employers related to occupational safety and health.

Explain the role of government agencies in providing a safe workplace.

HTC06.03

Assess types and sources of workplace hazards common to hospitality and tourism work settings in order to demonstrate a working understanding of key health and safety concerns.

HTC06.03.01 Sample Indicators Demonstrate methods to correct common hazards. Identify and describe common hazards in the workplace.

Identify and describe major sources of information about hazards in the workplace (e.g., MSDS, work procedures, exposure control plans, training materials, labels, and signage). Identify sources of combustible/flammable materials, fire and emergencies to establish a fire safe environment.

Interpret safety signs and symbols.

HTC06.04

Demonstrate methods to control hazards in the hospitality and tourism industry to maintain a safe environment.

HTC06.04.01

Demonstrate the application of personal and group health and safety

practices.

Sample Indicators

Identify procedures necessary for maintaining a safe work area.

Identify methods to correct common hazards.

Identify methods for disposing of hazardous materials.

Demonstrate principals of safe physical movement to avoid slips, trips, and spills.

Inspect and use protective equipment (PPE).

HTC06.04.02

Describe common sources of group health issues in the hospitality and

tourism workplace.

HTC06.05

Review safety and sanitation procedures applicable to the work area to ensure a safe and healthy work environment.

HTC06.05.01

Examine overall safety procedures to maintain safe work areas in hospitality and tourism workplaces.

Sample Indicators

Identify electrical and mechanical hazards.



Classify different types of fires and how to contain them.

Identify proper fire evacuation procedures.

Demonstrate the safe use of ladders.

Outline proper response to emergency situations.

Outline basic first aid and CPR procedures.

HTC06.05.02 Identify sanitation procedures that ensure facility is in compliance with

health codes.

Sample Indicators Outline compliance requirements of sanitation and health inspections.

Demonstrate exemplary appearance and hygiene.

Use appropriate safety equipment and clothing.

HTC06.05.03 Practice personal safety while at the work site and on work related

assignments to avoid injuries or accidents.

Detail proper lifting and carrying procedures. Sample Indicators

Demonstrate handling safety with mechanical, environmental, microwave radiation,

vehicle, optical laser, radar, high frequency radio, and fiber optics.

Demonstrate safe work habits and procedure related to application of electricity and

static discharge.

Demonstrate the appropriate use of safety equipment and procedures, such as

lockout/tagout, as required for work activity.

Demonstrate safe use of equipment commonly used in hospitality and tourism.

Adjust working routines to take advantage of ergonomic designs in the workplace.

HTC06.06

Analyze nutrition, stress, and exercise to measure their effect on hospitality and tourism employee performance.

HTC06.06.01

Identify personal lifestyle choices that prepare an individual for a career in

the hospitality and tourism industry.

Sample Indicators List the effects of exercise on job performance.

Discuss the effects of nutrition and dietary habits on job performance.

Interpret the effect of stress, fatigue and anxiety on job performance.

HTC06.07

Analyze the potential effects caused by common chemicals and hazardous materials used in the hospitality and tourism industry in order to prevent health problems that may result from exposure to these elements.

HTC06.07.01

Follow industry standards to comply with safety polices and procedures.

Sample Indicators

Apply Hazcom and Hazardous Material practices and MSDS Procedures for handling and disposing of chemicals.

Illustrate compliance with OSHA safety regulations and practices.

HTC06.08

Recognize potential, real and perceived hazards and emergency situations to implement appropriate safety and security measures.

HTC06.08.01

Outline safety and security issues for individuals and groups to minimize

Sample Indicators

risks.

Create a solution to guests/customer exposure to a health hazard.

Identify ways to manage guests/customers facing a threat.

Identify ways to prevent common safety hazards.



Develop and role play mock emergency situations.

HTC06.08.02 Identify resources to utilize in various emergency situations for self, co-

workers, and customers/guests.

Sample Indicators Detail steps to use in medical emergencies.

List resources for assistance with environmental issues. Name the resources for assistance in crimes or accidents.

Detail how to access help in a terrorist situation.

HTC06.08.03 Create response plans to cope with hazards and emergency situations

applicable to the hospitality and tourism industries.

HTC06.09 Implement security measures to protect the guests/customers and

staff and to limit the business's liability.

HTC06.09.01 Develop security measures to increase safety.

Sample Indicators Describe how locking systems protect guests/customers.

Design a security system using surveillance cameras.

Design a security system using security personnel. Detail ways to use lighting to increase security.

Cluster Topic
HTC07

LEADERSHIP AND TEAMWORK: Use leadership and teamwork skills in collaborating with others to accomplish organizational goals and objectives.

HTC07.01 Resolve conflicts to satisfy hospitality and tourism staff,

guests/customers and others.

HTC07.01.01 Use conflic -management skills to facilitate solutions.

Sample Indicators Identify sources of conflict.

Include stakeholders in a problem-solving session. Agree on an implement steps to resolve conflict.

Follow up on results of implementation.

Cluster Topic ETHICS AND LEGAL RESPONSIBILITIES: Know and understand the importance of professional ethics and legal responsibilities.

HTC08.01 Review ethical and legal responsibilities of hospitality and tourism

businesses to understand their implications on guest/customer

and employee conduct.

HTC08.01.01 Demonstrate application of legal policies to comply with laws regarding

hiring, harassment, and safety issues.

Sample Indicators Define legal and ethical responsibilities for safety procedures.

Identify how harassment and stereotyping can create an unhealthy work environment.

Demonstrate understanding of legal interviewing processes. Interpret workman's compensation requirements and forms.

Maintain and understand standards of confidentiality.

HTC08.01.02 Define ethical and legal guidelines relating to job performance.

Sample Indicators Identify ethical and legal situations which occur in the workplace.

Develop responses to situations based on legal responsibilities and employer policies.



Develop responses to situations based on ethical considerations.

HTC08.02

Examine professional and workplace ethics and legal responsibilities to develop guidelines for conduct in hospitality and tourism industries.

HTC08.02.01

Demonstrate awareness of the responsibilities of different positions within the hospitality and tourism organization.

Sample Indicators

Explain legal responsibilities of employees to comply with government laws and regulations including responsible liability.

Explain the major laws and regulations that define responsibilities for commercial, consumer, health, safety, environmental, and employment laws and regulations.

HTC08.03

Identify ethical issues and concerns in the hospitality and tourism career field to aid in making career choices.

HTC08.03.01

Describe observed ethical behavior in the workplace and the integral role these behaviors play in business.

Sample Indicators

Describe situations where ethical concerns can change the workplace.

Identify problems that may arise if the workforce does not conduct itself ethically.

Identify regulations that must be followed on a continuous basis in a given career area. List ethical liability issues that are specific to hospitality and tourism.

Cluster Topic HTC09

EMPLOYABILITY AND CAREER DEVELOPMENT: Know and understand the importance of employability skills. Explore, plan, and effectively

manage career. Know and understand the importance of entrepreneurship skills.

HTC09.01

Explain written organizational policies, rules, and procedures to ensure hospitality and tourism employees effectively perform their iobs.

HTC09.01.01

Locate appropriate information on organizational policies in handbooks and manuals.

Sample Indicators

Identify the contents of various organizational publications.

Select the appropriate document(s) as reference for the situation.

HTC09.01.02

Identify and discuss the influence of specific organizational policies and

rules on a specific work situation.

Locate and identify specific organizational policy, rule or procedure to assist with a given situation.

Sample Indicators

Explain specific organizational policy, rule or procedure to improve a given situation.

HTC09.02

Identify career opportunities in one or more hospitality and tourism career pathways to broaden awareness of careers available within the career cluster.

HTC09.02.01

Research career opportunities based upon their fit with personal career goals in the hospitality and tourism industries.

Sample Indicators

Locate and interpret career information for at least one career cluster.

Identify job requirements for career pathways.

Identify educational and credentialing requirements for career cluster and pathways.



HTC09.02.02 Match personal interests and aptitudes to careers in the hospitality and tourism industry when researching opportunities within the pathways.

Sample Indicators Identify personal interests and aptitudes.

Identify job requirements and characteristics of selected careers.

Compare personal interests and aptitudes with job requirements and characteristics of

career selected.

Modify career goals based on results of personal interests and aptitudes with career

requirements and characteristics.

HTC09.02.03 Examine entry-level, skilled level, and supervisory positions and the

qualifications and skills needed for different levels of hospitality and tourism

employment.

HTC09.02.04 Develop a career plan for advancement in hospitality and tourism careers.

HTC09.03 Review independently owned and chain-affiliated facilities in hospitality and tourism to compare and illustrate the advantages

and disadvantages of working in each venue.

HTC09.03.01 Distinguish how an independently owned facility differs from other

hospitality and tourism facilities.

Sample Indicators List advantages and disadvantages of working for an independently owned facility.

List the advantages and disadvantages of working for a chain-affiliated facility. Conclude which type provides the best working environment to suit personal

characteristics and values.

HTC09.04 Understand advancement procedures and the promotional work ladder within the hospitality and tourism industry to plan career

objectives.

HTC09.04.01 Evaluate personal skills that may determine individual potential for growth

within the hospitality and tourism industry.

Sample Indicators Comprehend the career ladder for each industry.

Identify the head of each department and their responsibilities.

HTC09.04.02 Explain what projects need to be accomplished or skills acquired to achieve

a promotion.

Sample Indicators Gather information on the skills of higher-level positions.

Identify the process of applying for promotional positions and the person(s) to contact.

Write a career pathway plan.

HTC09.05 Understand roles within teams, work units, departments,

organizations, inter-organizational systems and the larger environment to identify how they affect the quality of the product or

service the hospitality and tourism industry offers.

HTC09.05.01 Trace the development of the hospitality and tourism industry to understand

the overall structure.

Sample Indicators Identify early stages of the hospitality and tourism industry.

Outline the growth of the hospitality industry.

Discuss current trends in society and how they affect hospitality and tourism. Draw conclusions on the impact of the future economic, technological and social

changes in the hospitality and tourism industry.

HTC09.05.02 Use organizational charts to analyze workplace operations.



Sample Indicators Learn the functions of the department or unit within the larger organization.

Integrate the functions of other departments or units to serve the guest/customer.

Cluster Topic HTC10 TECHNICAL SKILLS: Use the technical knowledge and skills required to pursue the targeted careers for all pathways in the career cluster, including knowledge of design, operation, and maintenance of technological systems critical to the career cluster.

HTC10.01

Utilize recognized customer service skills needed to be successful in the hospitality and tourism industry.

HTC10.01.01
Sample Indicators

Apply customer service skills to ensure guest satisfaction.

Define customer service.

Evaluate customer service scenarios.

Determine appropriate customer service solutions.

Describe how customer service affects a company's "bottom line."

HTC10.02

Utilize different types of payment options to facilitate customer payments for services.

HTC10.02.01

Process different types of payments to accommodate the guest/customer.

> Make a credit card transaction. Settle a direct bill account.

Combine payment methods to serve guests/customers.

D. PATHWAY KNOWLEDGE AND SKILLS

The following knowledge and skill statements apply to all careers in the Travel and Tourism Pathway. The statements are organized within five topics.

A. Foundational Academic Expectations

B. Essential Knowledge and Skills

C. Cluster (Foundation) Knowledge and Skills

D. Pathway Knowledge and Skills

Pathway Topic HTPC01

ACADEMIC FOUNDATIONS

HTPC01.01

Summarize and demonstrate use of information about time zones, seasons, domestic and international maps to create or enhance travel.

HTPC01.01.01

Demonstrate competence in incorporating or applying multiple time zones, climate and seasons to create travel products.

Sample Indicators

Identify and explain the differences in time zones.

Identify and explain site variables that affect the tourism product such as climate, time

zones, wind, etc.

Explain the international date line and interpret the differences in the zones.



Detail the weather contrast for Sydney,	, Australia versus that of London,	England in the
month of lune		

HTPC01.01.02 Gather information from a variety of domestic and international sources

using tools such as the Internet and maps.

Sample Indicators Write detailed directions for travel in a variety of domestic locations.

Write detailed directions for travel in a variety of international locations.

Explain or identify road and travel destinations marked on a map.

HTPC01.01.03 Disseminate travel related information from a variety of domestic and

international sources.

HTPC01.02 Employ unit and time conversion skills to develop schedules, and compute cost, distance and time (including travel time) factors.

HTPC01.02.01 Utilize unit conversion skills to provide travel distance and economic

information about other countries.

Sample Indicators Compute and contrast metric versus American systems of measure.

Distinguish currency designations.

Compute currency conversions between dollars and other currencies.

Compute currency conversions between currencies of other nations.

HTPC01.02.02 Interpret World Time Zones to provide travel information about other

countries.

Sample Indicators Compare time in North America to time in Australia.

Compare time in South America to time in Europe.

Explain the 24-hour clock.

Pathway Topic HTPC02	CULTURAL DIVERSITY
HTPC02.01	Develop an awareness of cultural diversity to enhance travel
	planning.
HTPC02.01.01	Compare idioms from various areas or regions to appreciate the nuances of
Sample Indicators	language. Identify eight unique, regional USA terms or slang related to the travel and tourism product and experience.
	Examine 20 travel related words used by other English-speaking countries for difference in pronunciation, spelling and meaning.
HTPC02.01.02	Summarize the significance of body language and personal space in
	different cultures.
Sample Indicators	Identify at least three common hand gestures and body language positions unacceptable in another culture.
Gampio maisatoro	Show the personal space preferred during conversations by cultures such as Asians, Middle Easterners, Latin Americans and North Americans.
HTPC02.01.03	Examine cultural expectations of other areas, regions and countries to help
	avoid social improprieties.
Sample Indicators	Identify cultures where eye contact in not accepted.
	Identify cultures where you should not pat on a child on the head.
	Identify cultures where you cannot offer food with your left hand.
	Identify cultures where you should not show the bottom of your feet.



HTPC02.01.04 Research behaviors and dress in other areas, regions and countries to

appreciate life-style preferences.

Examine bathing, shaving, and hair grooming habits of six different countries in Europe,

Sample Indicators Asia, and other continents.

Describe the standard menu, time and serving location of the evening meal for six

different countries or regions.

Identify and explain five different head coverings worn in the world and one in the USA.

Document research sources.

Pathway Topic HTPC03 SAFETY AND SECURITY

HTPC03.01 Examine and summarize potential, real and perceived hazards of

multiple environments to recognize and implement appropriate

safety and security measures.

HTPC03.01.01 Outline safety and security issues for individuals and groups in multiple

environments to minimize risks.

Sample Indicators Check for adequate lighting.

Measure sound levels for security. Check surface area for safety.

Gauge political and social climate of a region. Check possible natural environment hazards.

Check for possible health hazards.

HTPC03.01.02 Recognize potential, real and perceived natural, social or terrorism

emergency situations in order to respond appropriately.

Sample Indicators Review a film, photo, or recording to identify and describe an emergency situation.

Observe guests and surroundings to identify potentially dangerous situations.

HTPC03.02 Create a resource base of alternative plans containing proactive and reactive solutions to manage emergency situations.

HTPC03.02.01 Formulate methods of resolution and/or alternatives to eliminate potential

safety hazards.

Create a proactive solution to address common safety hazards including lighting, sound,

Sample Indicators surface areas, political and social climate.

Create a reactive solution to guests' exposure to a health hazard.

Prepare alternate methods of reaching travel or experience objective(s).

Suggest ways to manage guests and groups facing safety hazards.

Develop and role play mock emergency situations demonstrating caution and good

judgment.

HTPC03.02.02 Identify sources of assistance to utilize in emergency situations for self, co-

workers and customers/quests.

Sample Indicators Detail three resources for assistance with communication.

Name the most common source for criminal assistance.

Name a resource for assistance with environmental issues.

List a source for assistance with legal issues.

List two sources for assistance with medical or social services.

Detail two sources for alternative transportation.



HTPC03.03 Establish procedures that educate customers about identified safety and security issues.

HTPC03.03.01 Disseminate information to customers addressing potential safety hazards

and security issues.

Sample Indicators Collect safety and security information relevant to their travel.

Display safety and security information and materials.

Distribute safety and security information appropriately to customer/guest.

Pathway Topic HTPC04

TECHNICAL SKILLS: PRODUCT KNOWLEDGE

HTPC04.01

Achieve a familiarity with acronyms, abbreviations, and definitions of terminology to communicate within the tourism industry.

HTPC04.01.01

Define acronyms and abbreviations used in travel and tourism activities to

enhance guest/customer services. Sample Indicators List airport, airline and city codes.

Identify names and acronyms for industry associations.

Identify other jargon used in the industry.

Utilize travel and tourism terms appropriately to guide customizing services

HTPC04.01.02 for guests.

Sample Indicators

Explain differences between meal plan options.

Distinguish differences between tour guides and escorts and group leaders.

Explain differences between FIT and group travel.

Summarize room night, inside cabin, berth, vacation, itinerary, day trip, etc. in different segments such as: for cruises, tour planning, meeting planner and others.

HTPC04.02

Identify diverse transportation, lodging, cruise and food service options to produce a customized product.

HTPC04.02.01

Compare and contrast diverse transportation options to increase customer choices.

Sample Indicators

Identify methods of travel.

Interpret the advantages of each type of facility. Interpret the disadvantages of each type of facility.

HTPC04.02.02

Sample Indicators

Compare and contrast diverse lodging options to increase customer choice.

Identify five types of lodging facilities.

Detail the advantages of each type of facility. Detail the disadvantages of each type of facility.

Examine elements of a dining experience expected to satisfy guests at varied facilities such as a boardwalk vendor, cruise ship, chain restaurant and a five-star dining facility.

HTPC04.02.03 Sample Indicators

Detail characteristics of expected food service quality.

Detail characteristics of expected atmosphere. Detail characteristics of expected cuisine.

Detail characteristics of expected speed of service.



HTPC04.02.04
Sample Indicators

Integrate various and diverse elements of the travel and tourism industry to create a personalized travel experience for a customer.

Create a suggested itinerary for a customer.

Create a travel package including meals for a customer.

Plan a group tour including research, itinerary planning, costing, operations, escorting,

and satisfaction survey.

Evaluate and compare services and products from related industries to understand how they impact the delivery of travel and tourism products and services to customers.

HTPC04.03

Collaborate with related industries to provide an inclusive product to the

HTPC04.03.01

customer.

Sample Indicators

Cite an example of seamless service in cooperation with another industry such as agricultural, religious site, or the transportations industry to create the guest experience. Identify and integrate the different vendors, suppliers and properties to create the guest experience.

HTPC04.03.02 Sample Indicators Describe the role of the service provider to ensure customer satisfaction.

Outline the responsibilities for the service provider.

Outline the service provider's role in teaming with other vendors or suppliers.

Outline methods of trouble-shooting issues for a dissatisfied customer.

Identify the community elements necessary to maintain cooperative tourism development efforts.

HTPC04.04

operative tourism development efforts.

Identify local and regional tourism activities that involve more than one

HTPC04.04.01

business or organization to develop a resource base.

Identify the primary resources or core competencies of tourism related

Sample Indicators

Name one historical site whose support and development is dependent on more than one business or organization.

Name an area event that depends on tourism.

HTPC04.04.02

organizations or businesses to best utilize available resources.

Sample Indicators

Name an organization whose strength is in its manpower.

Name an entity whose strongest resource is financial.

HTPC04.04.03

Name a business whose key competence is knowledge or connections.

Identify local and regional tourism issues to determine the impact of each

issue on related businesses/organizations.

Sample Indicators

Name one tourism development issue that currently or in the past has experienced

political strife.

Name a transportation or infrastructure issue related to tourism and list business or organizations that would be affected by it.

Pathway Topic HTPC05

TECHNICAL SKILLS: MARKETING

HTPC05.01

Match customer needs, wants and expectations to the travel product.

HTPC05.01.01

Research and summarize discretionary factors that influence travel decisions.

Sample Indicators

Identify economic factors influencing travel decisions.



Identify social factors influencing travel decision.

Identify health and safety factors influencing travel decisions. Identify physical and mental factors influencing travel decisions.

HTPC05.01.02

the vendor and the customer. Sample Indicators

Plan a cost effective trip or itinerary to meet customer needs.

Identify an opportunity to sell up to greater experiences for the guest and or revenue for

Identify customer preferences and limitations to create the best package for

Design promotional packages to effectively market travel and

HTPC05.02 tourism.

Create promotional messages that appeal to various market sub-sector

HTPC05.02.01 members.

Sample Indicators Name sub-sector determinants related to demographics and psychographics.

Design an experience with one tourism asset for each of the sub-sectors.

HTPC05.02.02 Modify products for your audience using key information elements.

Create a short guided tour of a tourism site for a set of visitors.

Plan a trip itinerary of at least two days.

Select the most effective communication technique and media venue to convey information to a specific target audience.

HTPC05.03.01 Sample Indicators

Sample Indicators

HTPC05.03

Sample Indicators

Communicate details and points of attraction with enthusiasm.

Lead an exciting tour.

Make a motivating presentation.

Host a tourism site to inspire a favorable reaction to the travel and tourism product(s) and

Write a compelling paragraph promoting a tourism product.

Utilize alternate media venues to promote the product or service to the

HTPC05.03.02 customer/quest.

Identify the benefits of broadcast, print, electronic and outdoor media to communicate

messages to current and prospective customers.

Contrast the advantages of broadcast, print, electronic and outdoor media to

communicate messages to current or prospective customers.

Utilize alternate communication services to assist customers with

HTPC05.03.03 specialized needs.

Sample Indicators Identify a resource to help communicate with disabled travelers.

Identify a resource to help communicate with non-English speaking guests.

Utilize phrasing and other methods for communication that dispel

HTPC05.03.04 misunderstandings and diffuse difficult situations.

Sample Indicators Make a request of a guest without confrontation.

Give directions to a frenzied, stressed, upset quest without insult or conflict.