




Programs of Study

If POS is the Solution,
What is the Problem?

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The background of the slide is an abstract composition. It features a light blue and green gradient with faint, glowing binary code (0s and 1s) scattered across it. In the bottom left corner, there is a partial view of a computer keyboard, suggesting a digital or technological theme. The overall aesthetic is modern and tech-oriented.

THE PROBLEM: THE LABOR MARKET & THE CONDITION OF EDUCATION

More STEM or . . .

- ▣ S&E occupations make up only about one-twentieth (**5%**) of all workers (**5.3%**) in 2018 Urban Institute, 2007; (**6%**) in 2018, Carnevale, 2010.
- ▣ **435,000** U.S. citizens and permanent residents **a year** graduated with bachelor's, master's, and doctoral degrees in science and engineering. Over the same period, there were about **150,000** jobs added **annually** to the science and engineering workforce. .

http://www.businessweek.com/print/smallbiz/content/oct2007/sb20071025_827398.htm

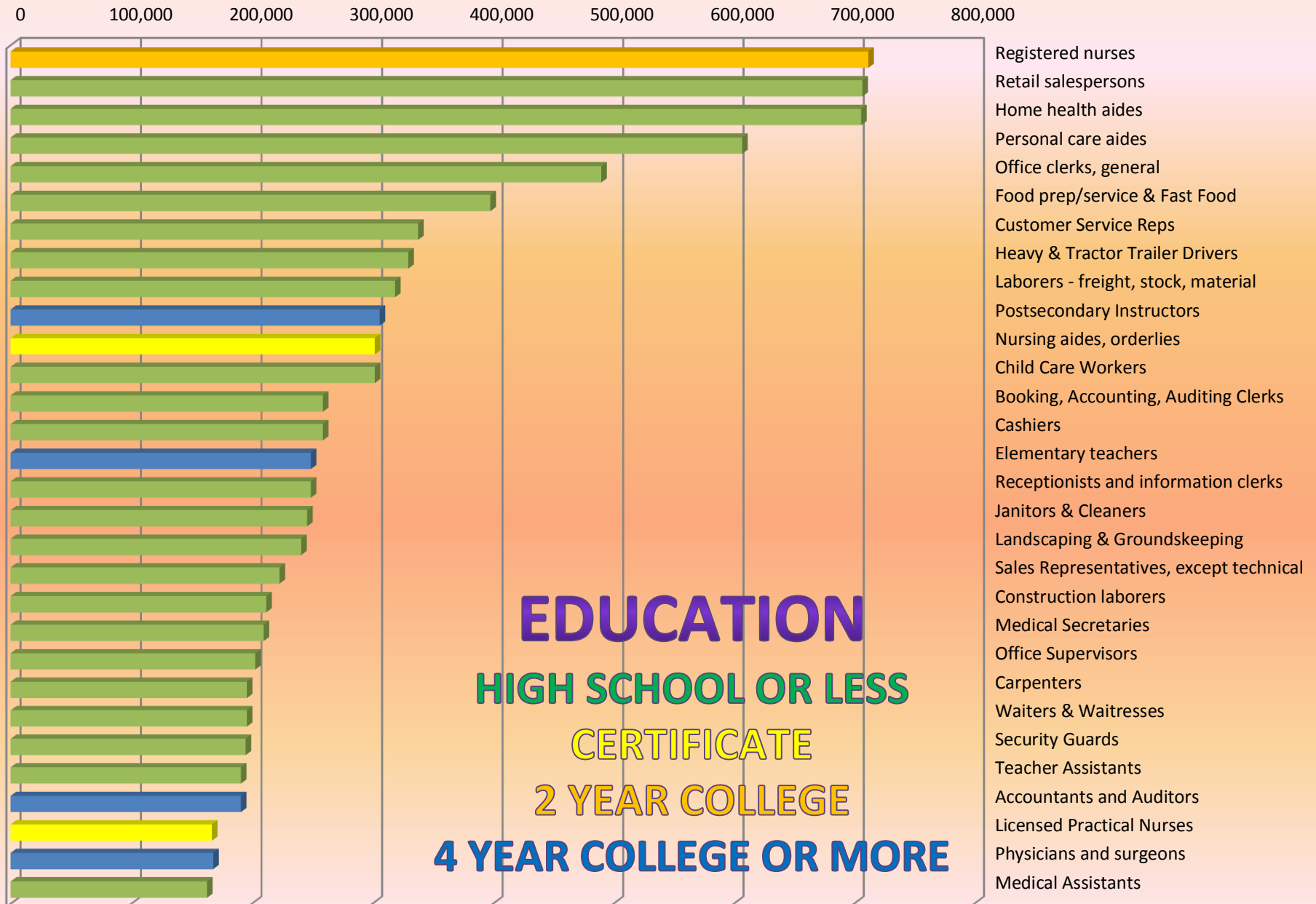
Murray said that none of the companies she has talked with has suggested that there is a shortage of qualified chemists or life scientists. She said that ***employers' greatest concern "is not numbers, it is training."*** She cited the example of managers who told her they could interview hundreds of candidates for an organic chemistry position but wish they knew how to identify those candidates who ***"can behave collaboratively"*** and have the other broad competencies discussed at the workshop. She argued that the degree to which scientists have these other capabilities "really seems to be the problem."

IS THERE A SHORTAGE OF SCIENTISTS?

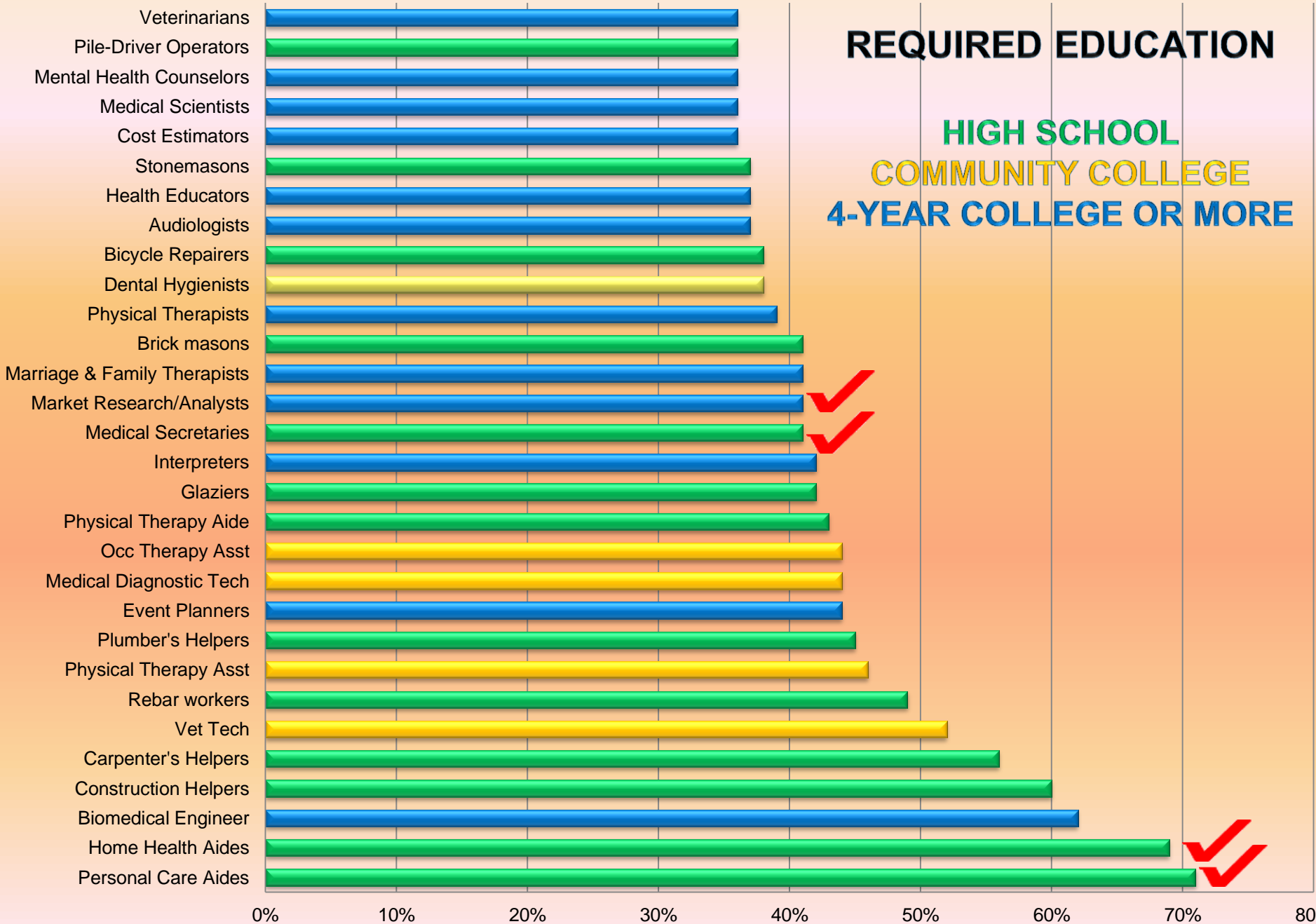
National Research Council. (2008). Research on Future Skill Demands: A Workshop Summary. Margaret Hilton, Rapporteur. Center for Education, Division of Behavioral and Social Sciences and Education. Washington, DC: The National Academies Press.

High Demand Occupations 2010-2020

The BLS Perspective



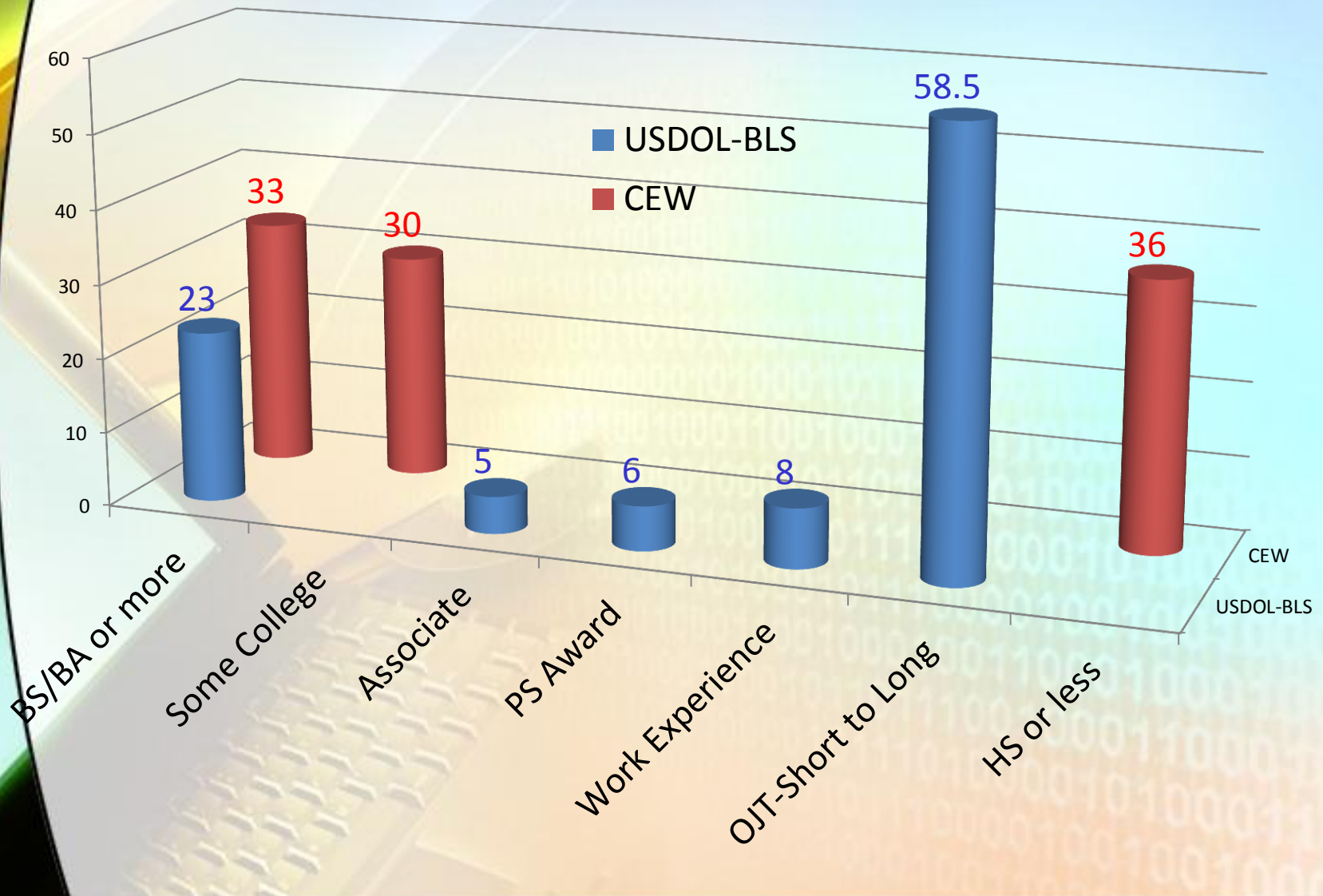
High Growth Occupations 2010-2020



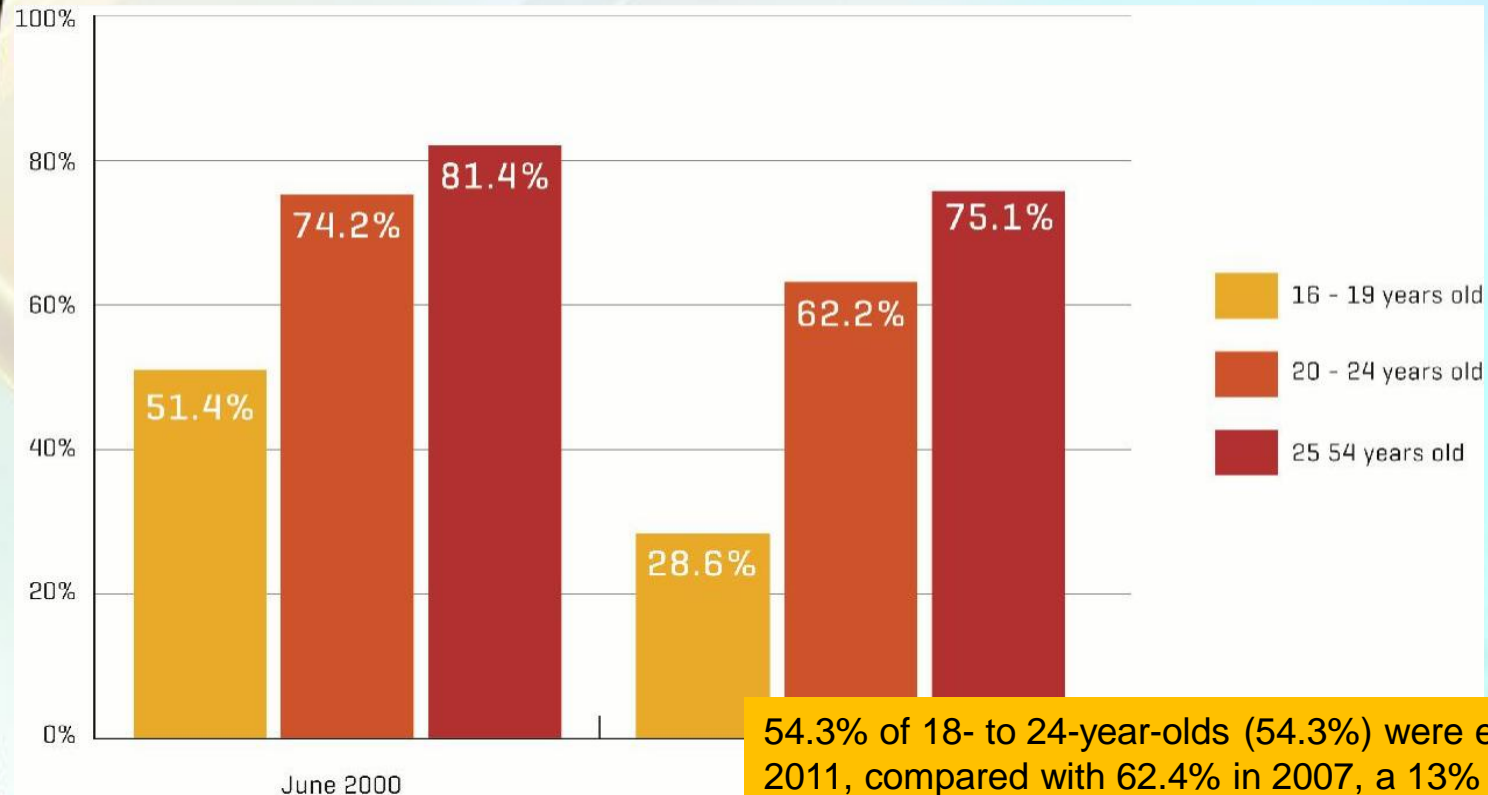
The Other Perspective



Education and Future Work: BLS & CEW



Teens and Young Adults have been hit the hardest by the Great Recession



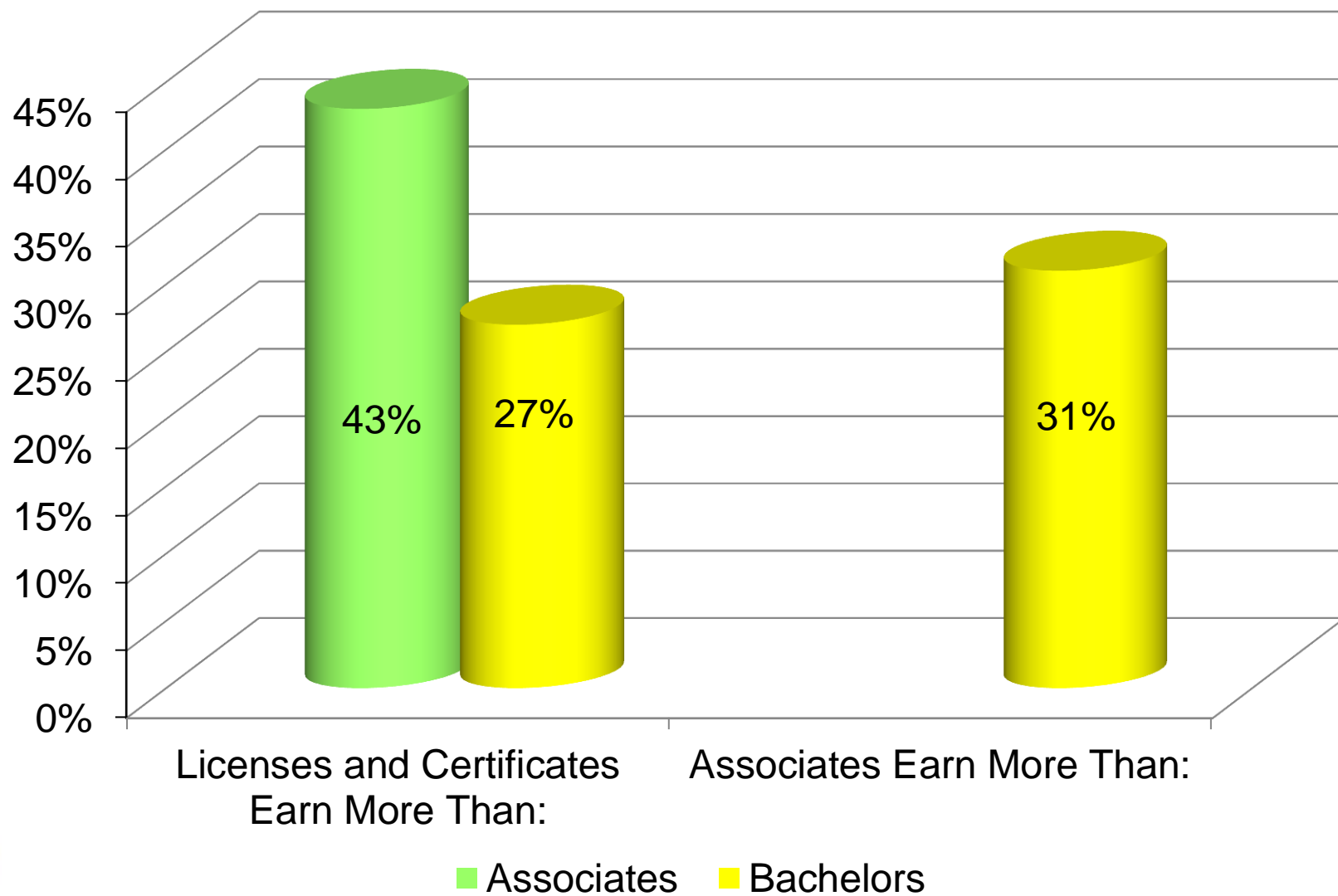
54.3% of 18- to 24-year-olds (54.3%) were employed in 2011, compared with 62.4% in 2007, a 13% decrease. The lowest employment-to-population ratio for young

adults since 1948.

Pew Research Center, 2012. ***Coming of Age, Slowly, in a Tough Economy***

Source: Center for Labor Market Studies; U.S. Bureau of Labor Statistics, "CPS Labor Force Statistics".

Sub-Baccalaureate Credentials Pay Off



Race Against the Machine: The Machines are Winning

- ✚ The Google car (truck?)
- ✚ IBM Watson
- ✚ Deep Blue
- ✚ The “Square”
- ✚ Text readers/Pattern recognition(goodbye legions of lawyers-only 60% accurate)
- ✚ Automated ‘call centers’ (goodbye India)
- ✚ GeoFluent (goodbye translators)
- ✚ Vending machines for ... everything



The Economic Context

Technology Impact

Winners

- ▾ High Skilled
- ▾ “Superstars”
 - Top 1% - 65% of wealth growth since 2002
 - Top .01%(n=15,000) share of national income doubled to 6%
 - CEO pay: 70x to 300x worker
- ▾ Capital
 - Equipment +26%
 - Payrolls flat
 - Corporate profits at 50 year high
 - Wages & Benefits at 50 year low

Losers

- ▾ Low Skilled
- ▾ Everyone else
- ▾ Labor

Can People Win?

- ▣ Instructional methods
- ▣ Softer skills
- ▣ Instructional focus
- ▣ The Human Advantage (for now)
- ▣ Khan Academy
- ▣ CTSOs
- ▣ Hyperspecialists, entrepreneurship
- ▣ Physicality of work
- ▣ Advanced pattern recognition
- ▣ General problem solving
- ▣ Creativity

The background of the slide features a stylized, semi-transparent image of a laptop keyboard in the lower-left corner. Overlaid on this and the rest of the slide is a pattern of binary code (0s and 1s) in a light green/yellow color. The overall background has a gradient from light blue at the top to a warm yellow/orange at the bottom, with soft, curved lines suggesting motion or digital flow.

The Education Solution/Problem

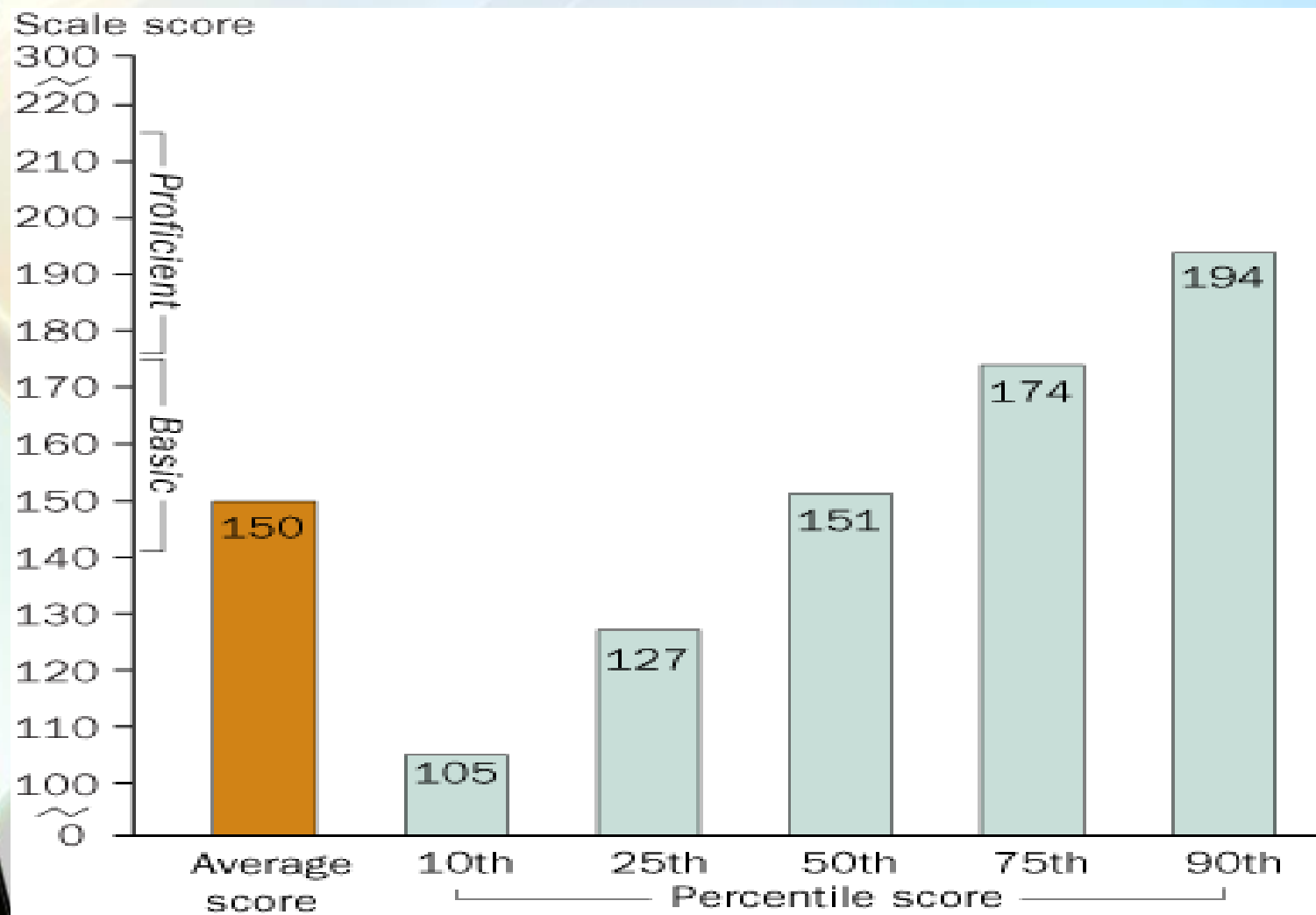
Rigor = MORE

*What has 25 years of
education “reform”
accomplished?*

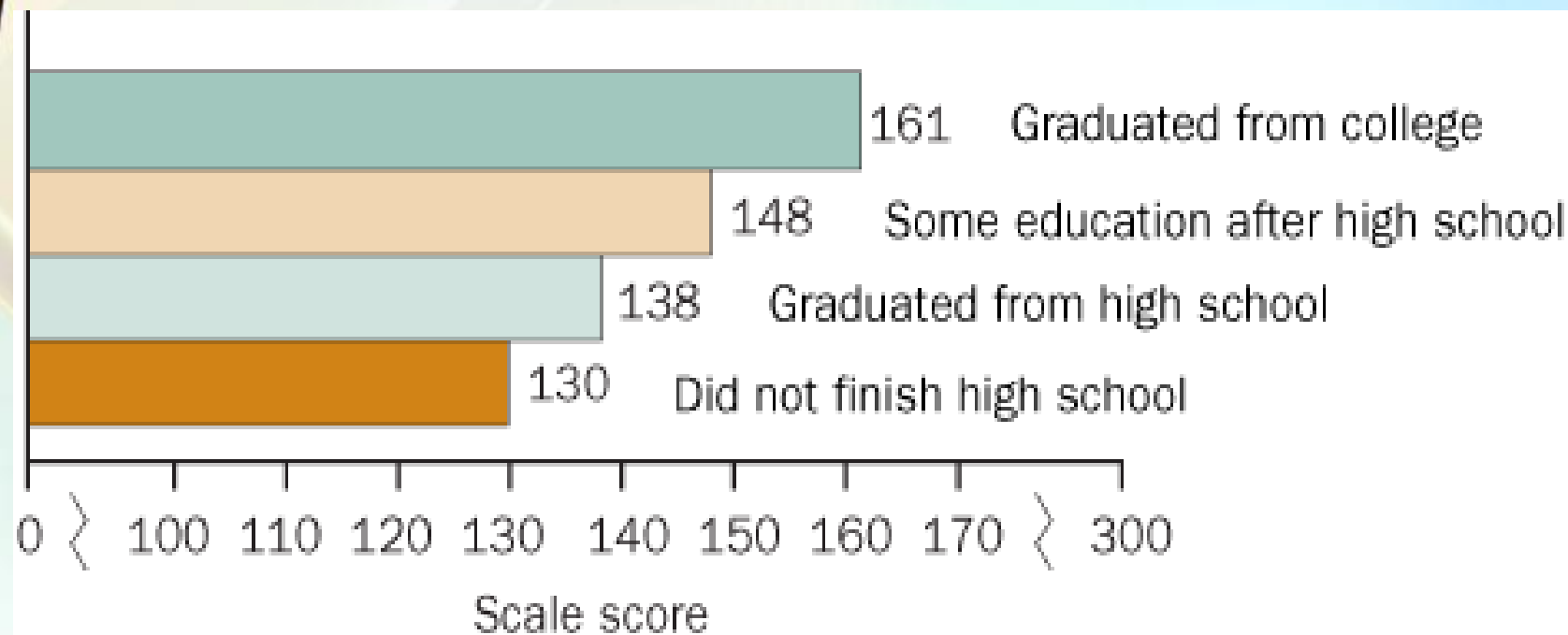
Since the mid-1980s we have

- Added the equivalent of *one full year* of core academics (math, science, language arts) to high school graduation requirements.
- (NAEP) ***Reading scores have significantly declined***
- (NAEP) ***Science scores have significantly declined***
- (NAEP) ***math scores have remained relatively unchanged***

12th Grade Math Scores 2005

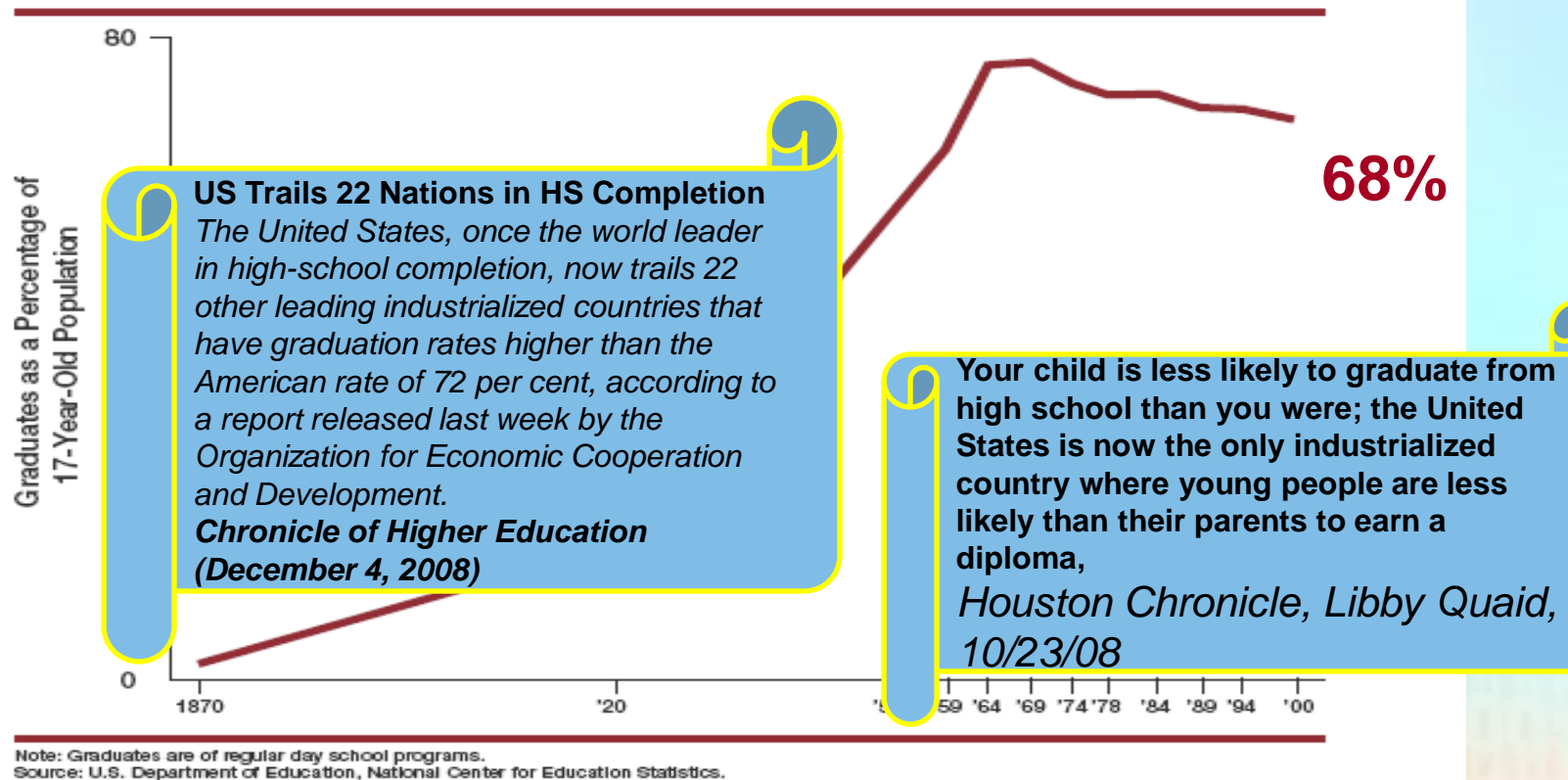


One solution?



Be born to smarter parents!

It is getting worse



Source: *One-Third of a Nation* (ETS, 2005)

The Education Challenge

- . Engagement - Completing secondary education; completing postsecondary credential**
- . Achievement - test scores and industry recognized credentials**
- . Transition - to continued education and training and/or the workplace**

CAVEATS!

The Solution

PROGRAMS OF STUDY

Rigorous, Longitudinal POS Studies: Mixed Method Studies*

- A longitudinal study of three cohorts in SC (6th, 9th, 11th graders) in three diverse WIAs
- A backward mapping (from CC) study of three sites with 15 years of history of POS-like programs
- A random assignment or propensity match study in five sites (3 states)

* Systems Data (transcript) & Interview, Survey Data

Caveats

- ▣ These are longitudinal studies
- ▣ Data collection lags actual events
 - Students have to complete the “thing”
 - A true POS includes HS&PS – 4+ 2-3 years minimum
 - Release of system lags by 4 months to 4 years.
- ▣ Early findings will point toward proximal variables
 - Progress toward graduation
 - Behaviors
 - Self-efficacy
 - Academic & Technical Achievement
- ▣ Evidence on distal variables 5+ years(?)

Research Teams

Clemson – SC Pathways

Cathy Hammond

Sam Drew

Cairen Withington

Catherine Mobley

Julia L. Sharp

Cathy Griffith

Clemson University

Samuel C. Stringfield

Natalie Stipanovic

University of Louisville

U of L – Rigorous Test

Marisa Castellano

Kirsten Sundell

Oscar Aliaga

Laura Overman

FHI360 – Mature Programs

Corinne Alfeld

Sharika Bhattacharya

Katie Ellison

POS Questions Across the Studies

- ▣ Impact of POS on:
 - Engagement – completion of education
 - Achievement – academic, occupational, technical
 - Transition from HS to PS and/or work
 - Completion of HS and Credential
- ▣ Impact of economic resources on POS
- ▣ What are the key components of POS in practice?

The background is a composite of several elements. On the left, there's a vertical strip with a green-to-yellow gradient. The main area is a light blue-to-white gradient with faint, curved lines. Overlaid on this is a pattern of binary code (0s and 1s) in a light green color. At the bottom, a portion of a computer keyboard is visible, rendered in a semi-transparent, light blue/grey style.

ENGAGEMENT

POS Student Opinion

- At the comprehensive HS one student's brother attends,
"they don't think about their future as much as they do here."
- Regarding her POS HS, another student said: *"I feel really prepared because of the workload and the different ways that we are learning why we're doing something. Not just learning the actual topic...[but] the reasons behind it."*

POS Student Opinion #2

- One student said she'd been disengaged from school freshman year but by senior year, she loved school and looked forward to her nursing career:

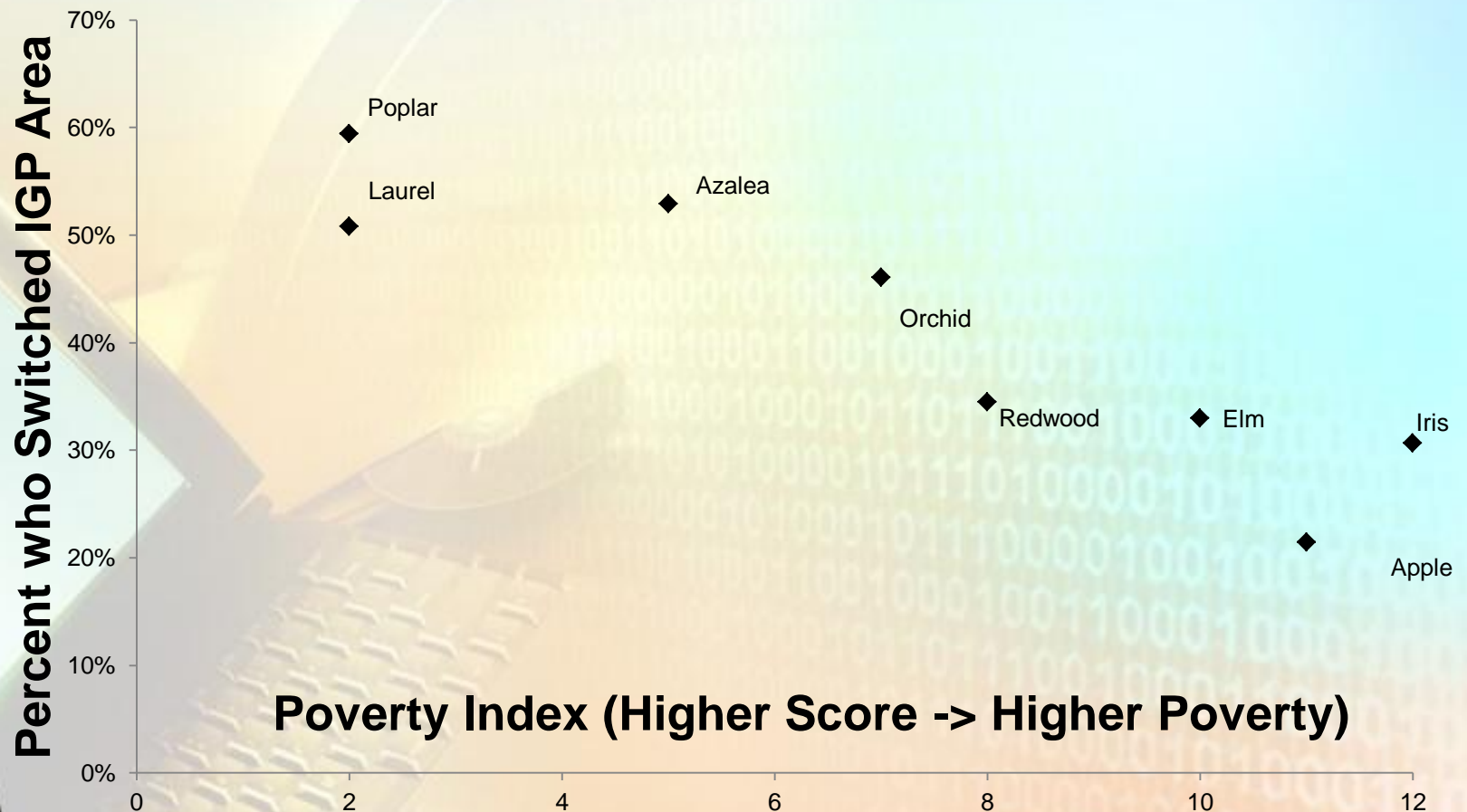
"This school has really changed – could really change someone. It gets you to the career path that you want and if you're around people that want to do it and succeed you'll want to succeed."

Do POS make a difference for students?

- ↘ Over 70% of high school students reported being in a POS made them more engaged in school and better prepared for college and careers
- ↘ 35% of sample enrolled in the local (POS affiliated) college. Of these:
 - 45 - 57% continued to study in their POS area (next slide)
 - 29% of our sample (compared with 17% of students from non-POS affiliated HS), reported feeling “very” prepared for college level studies

Student Behavior-Engagement

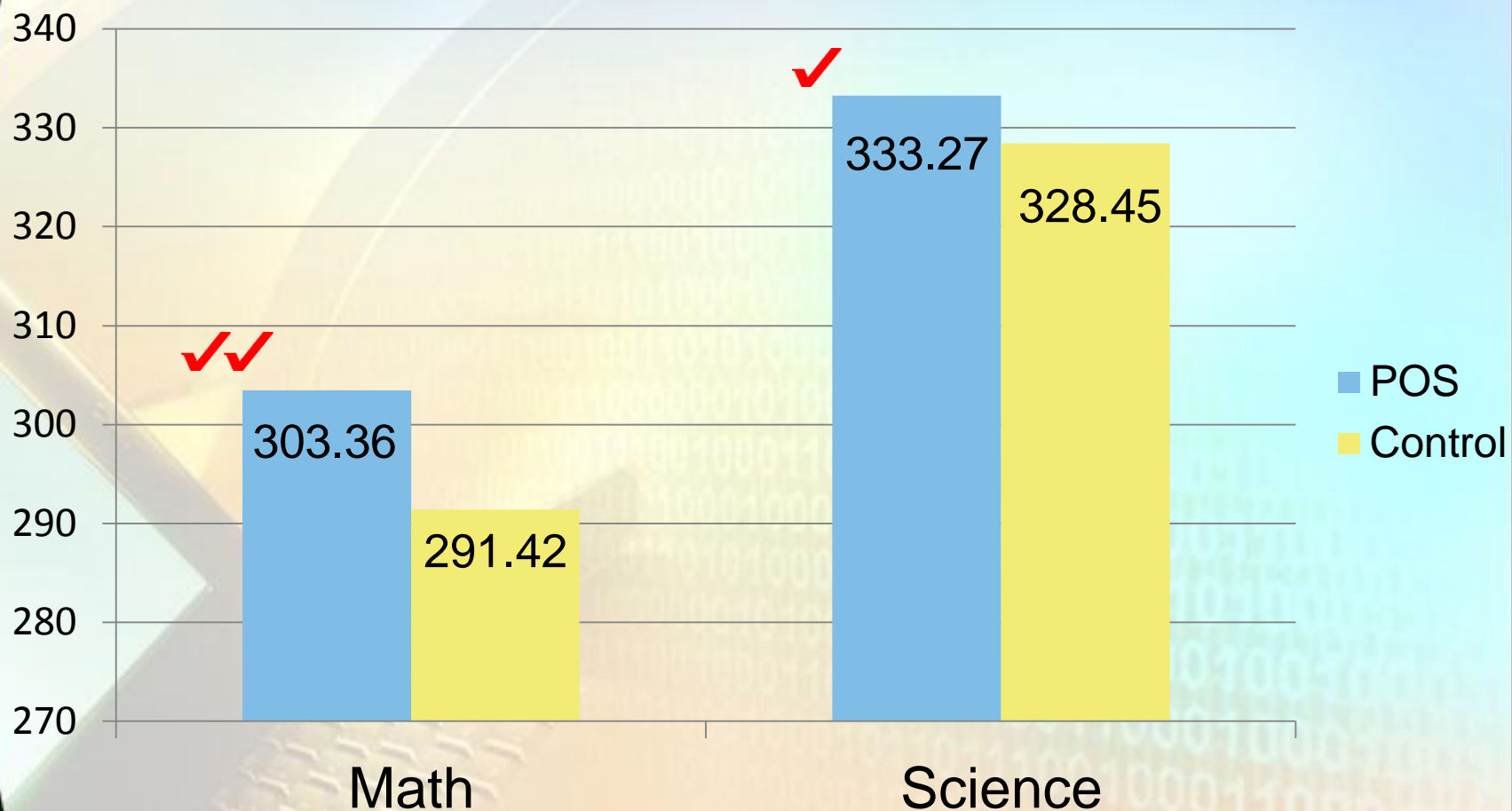
Percentage of POS1 2011 Cohort Switching IGP Career Clusters, by School Poverty Index (POV)



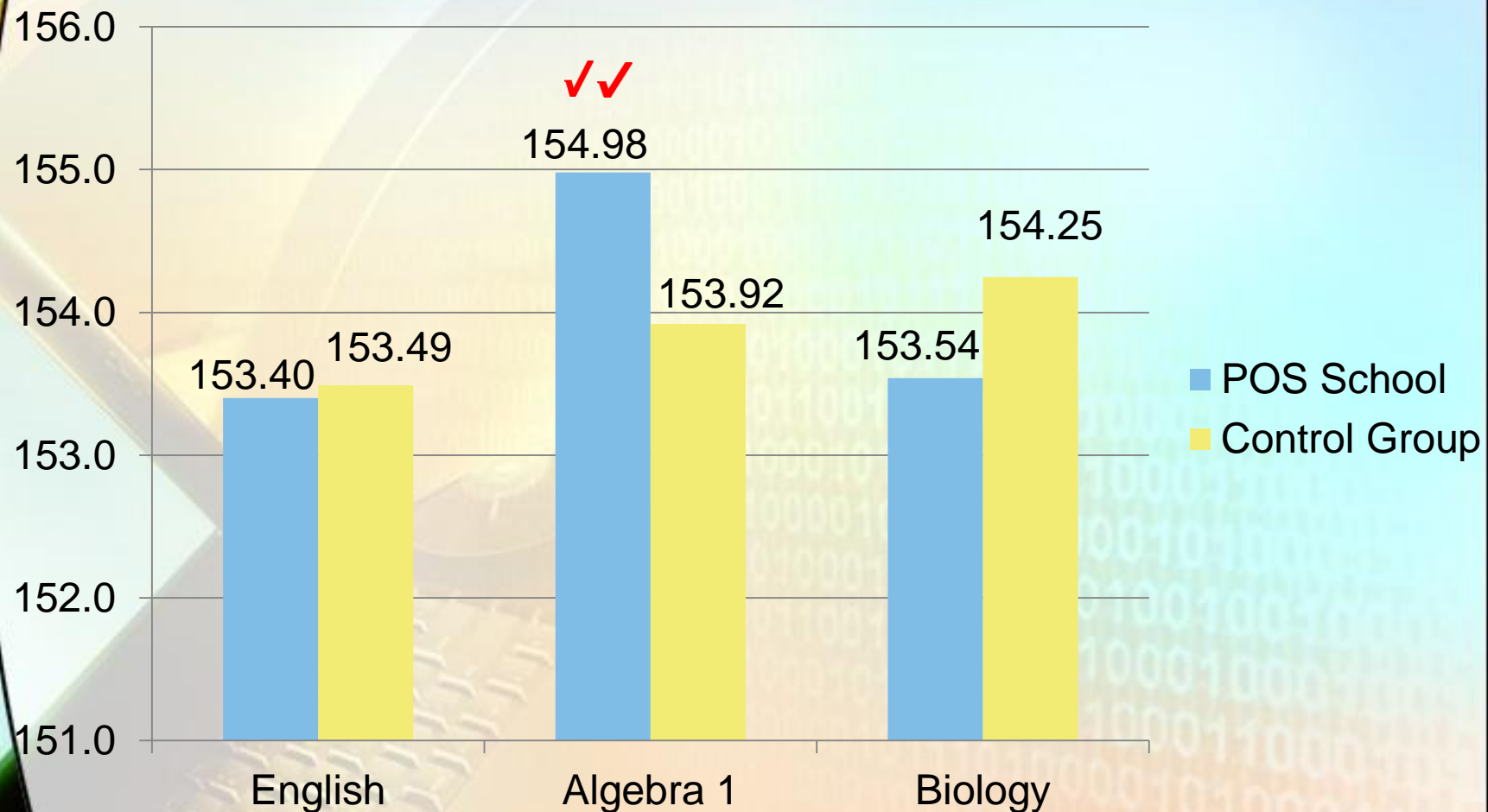
The background is a composite image. On the left, there's a vertical strip with a green-to-yellow gradient. The main area features a light blue-to-white gradient with several curved, translucent bands. Overlaid on this is a faint, repeating pattern of binary code (0s and 1s) in a light green color. At the bottom, a portion of a computer keyboard is visible, rendered in a semi-transparent, light blue/grey style.

ACHIEVEMENT

West District 10th Grade Test Scores



East District 10th Grade Test Scores



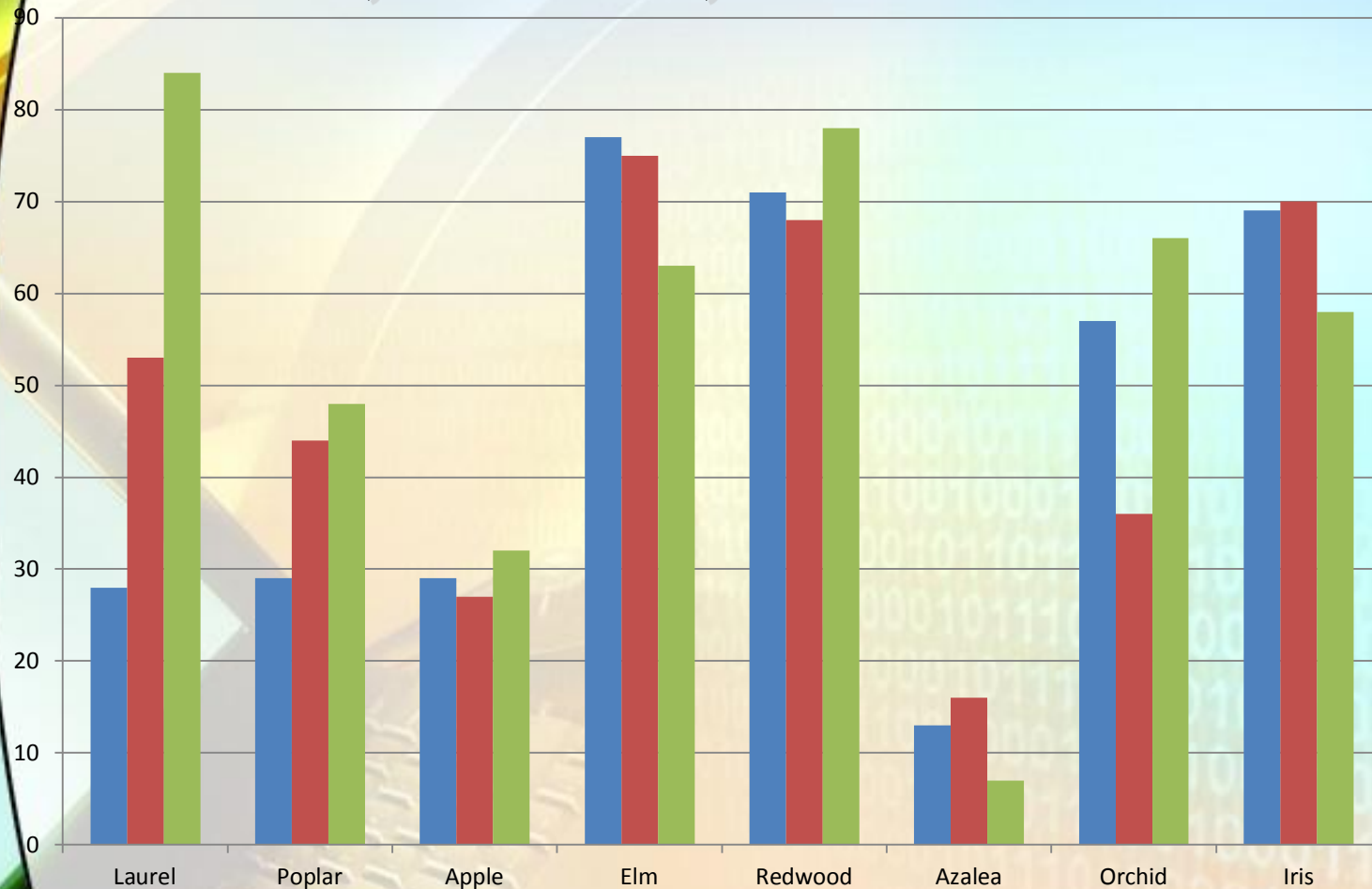
“Mature POS” High School Students

- ▣ Taking more CTE courses is related to taking more math and science credits, and to a higher GPA in science
- ▣ CTE course taking has a positive relationship (i.e., not detrimental) with academic motivation and skills

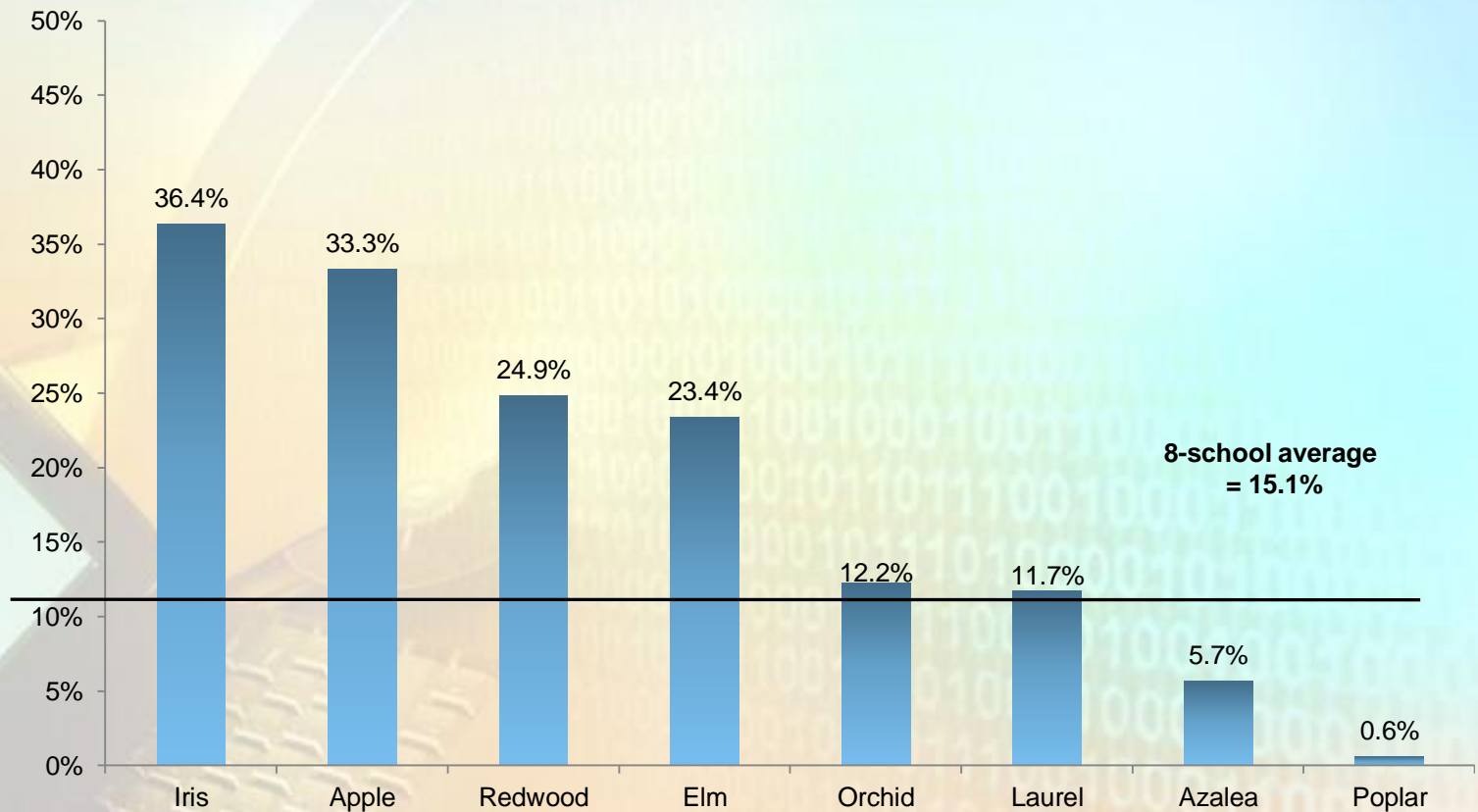
[Further transcript analyses, including HS to college longitudinal analyses, are forthcoming.]

Numbers of CTE Program Completers

2008-09, 2009-10, & 2010-11



Academic/CTE Content in Non-Duplicative Progression of Courses (e.g. concentrator)



% of students completing a CTE course sequence in SC study sites



TRANSITION

Transition to Affiliated College (35% of sample)



Of those who entered affiliated college, 45% stayed in the same POS (e.g., culinary) as in HS



57% stayed in the same career cluster (e.g., hospitality) as their HS POS

Did they do what they planned?

	2009 plans	2012 actual status*
Technical/trade school	8%	12%
2 year college	28%	41%
4 year college	45%	29%
Work	5%	13%
Military	6%	2%
Not sure	7%	N/A
Unemployed & Not in school	N/A	4%

* Based on final survey responses and other means of tracking students

Factors Most Strongly Associated with Student Retention and Completion at Three Community Colleges

- ▣ Math placement test scores
- ▣ Age (older students do better)
- ▣ Receipt of financial aid
- ▣ ***Status as occupational major***
- ▣ Use of tutoring services in first term in college

From Bremer, C. D., Center, B. A., Medhanie, A., Opsal, C. L., Geise, A., & Jang, Y. J. (in review). Outcome Trajectories of Developmental Reading and Writing Students in Community Colleges

The background is a composite image. On the left, there's a vertical strip with a green-to-yellow gradient. The main area is a light blue-to-white gradient. Overlaid on this are faint, semi-transparent images of a computer keyboard at the bottom and various strings of binary code (0s and 1s) scattered across the center. A thick, dark blue horizontal band is positioned in the lower third of the image, containing the text 'FINDINGS: THE 10 ELEMENTS' in white, bold, sans-serif capital letters.

FINDINGS: THE 10 ELEMENTS

Guidance & Counseling: A Critical Component

Percentage of Respondents	Class of 2009	Class of 2011
No One	12%	4%
Parent	34%	29%
Teacher	9%	5%
Guidance	36%	58%
Friends	6%	2%
Multiple Responses	4%	2%

Typical “Progression of courses” template

9 th Grade	10 th Grade	11 th Grade	12 th Grade
English I or English I-Honors	English II, World Lit. Honors, or Business Communications	American Lit., AP English, or Applied Communication	English IV or Technical Report Writing
Algebra I, Algebra I-Honors, Geometry, or Geometry Honors	Algebra I, Algebra I-Honors, Algebra II, Algebra II-Honors, Applied Algebra II, Geometry, or Geometry Honors	Geometry, Geometry Honors, Algebra II, Algebra II-Honors, Applied Algebra II, Pre-Calculus Honors, or Trigonometry and Prob/Stats.	Pre- Calculus or Calculus or Statistics
Principles of Science or Biology I-Honors	Biology I, Biology I-Honors, Chemistry I, or Chemistry I-Honors	Chemistry I, Chemistry I-Honors, AP Chemistry, Physics I, or Physics I-Honors	Physics or AP Physics
World History or AP World History	US History or AP US History	US Government	Foreign Language
Physical Education I	Physical Education II	Accounting I (1 credit)	*Office Technology II (2 credits) or *Computerized Accounting (2 credits)
Freshman Academy	Intro to Business Technology (semester) Multimedia & Desktop Publishing (semester)	Office Technology I (2 credits)	
Health/Drivers' Ed (semester)			
Introductory Computer Concepts (semester)			
Certifications		Possible Articulated Courses	Post Secondary Options
MCAS (Microsoft Certified Applications Specialist)		ACC135B – Bookkeeping I IS 101	CC – Division of Business State College – Business Administration University – College of Business Administration

Opportunity to Acquire PS Credits

DUAL CREDIT

- At West, college **credit is immediately granted** if students pass the HS course with an A or a B; the credits are portable
- At East and South, students **must pass an extra exam** and/or show an IRC, and they must attend that CC to get the credits

DUAL ENROLLMENT

- At West, students are **free to enroll** in college courses and earn credits
- At East and South, **only gen ed courses** are available to HS students

Options for College Credit: SC Pathways

Table 11. Change in Course-Taking Over Time

	2009	2011		Diff
Non-POS Students				
Percent Students AP/IB	26%	28%	▲	2%
Average Number of AP/IB Credits	3.4	3.6	▲	0.2
Percent Dual Credit	10%	9%	▲	-1%
Average Number of Dual Credits	2.3	2.6	▲	0.3
Number of 10/11th Credits	7.0	7.2		0.27***
POS Students				
Percent Students AP/IB	11%	9%	▲	-2%
Average Number of AP/IB Credits	2.0	1.5	▲	-0.5
Percent Dual Credit	9%	16%		7%**
Average Number of Dual Credits	2.1	2.5	▲	0.4
Number of 10/11th Credits	8.0	8.1	▲	0.1

Lead to Industry-Recognized Credential, Certificate, AA, or BA

- ▾ All POS in the study lead to IRC in HS or CC, or AA/AAS or BA/BS programs
- ▾ Many IRCs can be earned in HS – South District’s goal is to have students graduate with HS diploma “and something else”
- ▾ Time, personnel, and funding cited as problematic: ***East District can no longer cover exam costs*** and have downplayed this aspect of POS

Actual Mature POS vs. POS Conceptual Framework



Industry Driven POS-Toyota

THE SKILL PIPELINE PROBLEM

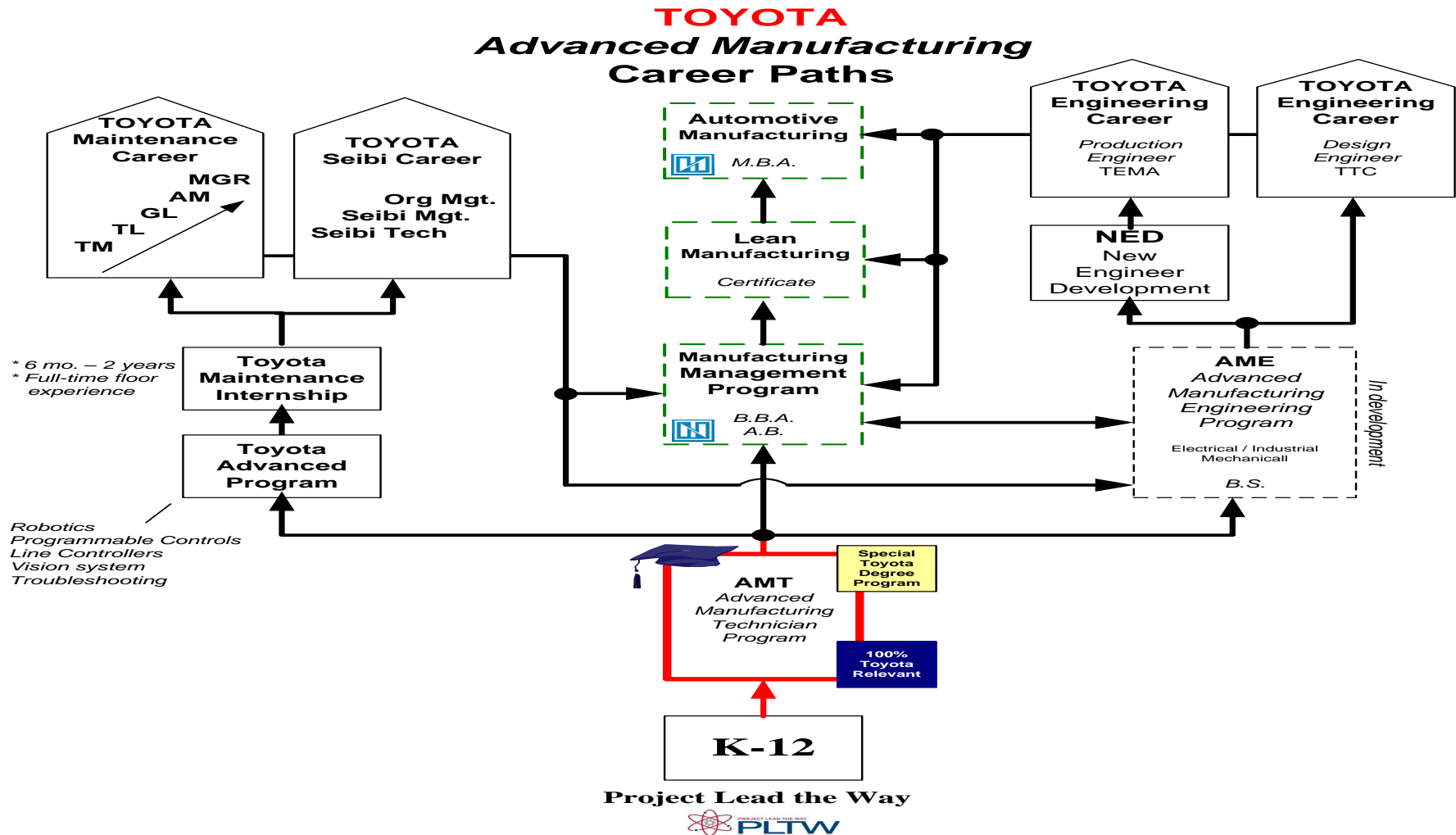
The U.S. community college system produces less capable graduates than parallel systems in competitor nations

Intentional preparation consists mostly of academic education only, i.e. pass technical courses and get a degree.

Schools do not produce graduates with vital preparation for workplace success, such as a highly developed safety culture, skills in workplace organization, lean work skills, and problem solving.

The Solution

Seamlessly Connect Paths for Career Long Growth
and to Strengthen the Whole Company



The Solution

Totally Redesign the Learning Environment

The New Model School

For Manufacturing

MORE REALISTIC

Looks Like a Factory
Feels Like a Factory

MANUFACTURING SIMULATOR

Central Focus
Reason for Learning
Toyota Troubleshooting

TOYOTA LEARNING

Safety, TPS, 5S
Learning Lab



ORGANIZED BY FUNDAMENTAL SKILL

Electricity / Fluid Power
Mechanics & Fabrication

PROCESS LEARNING

Students learn in a
structure sequence

Students Learn
the *Right Way*
the *First Time*

Make the
Place of Learning
look and feel like
the *Place of Work*

The Solution

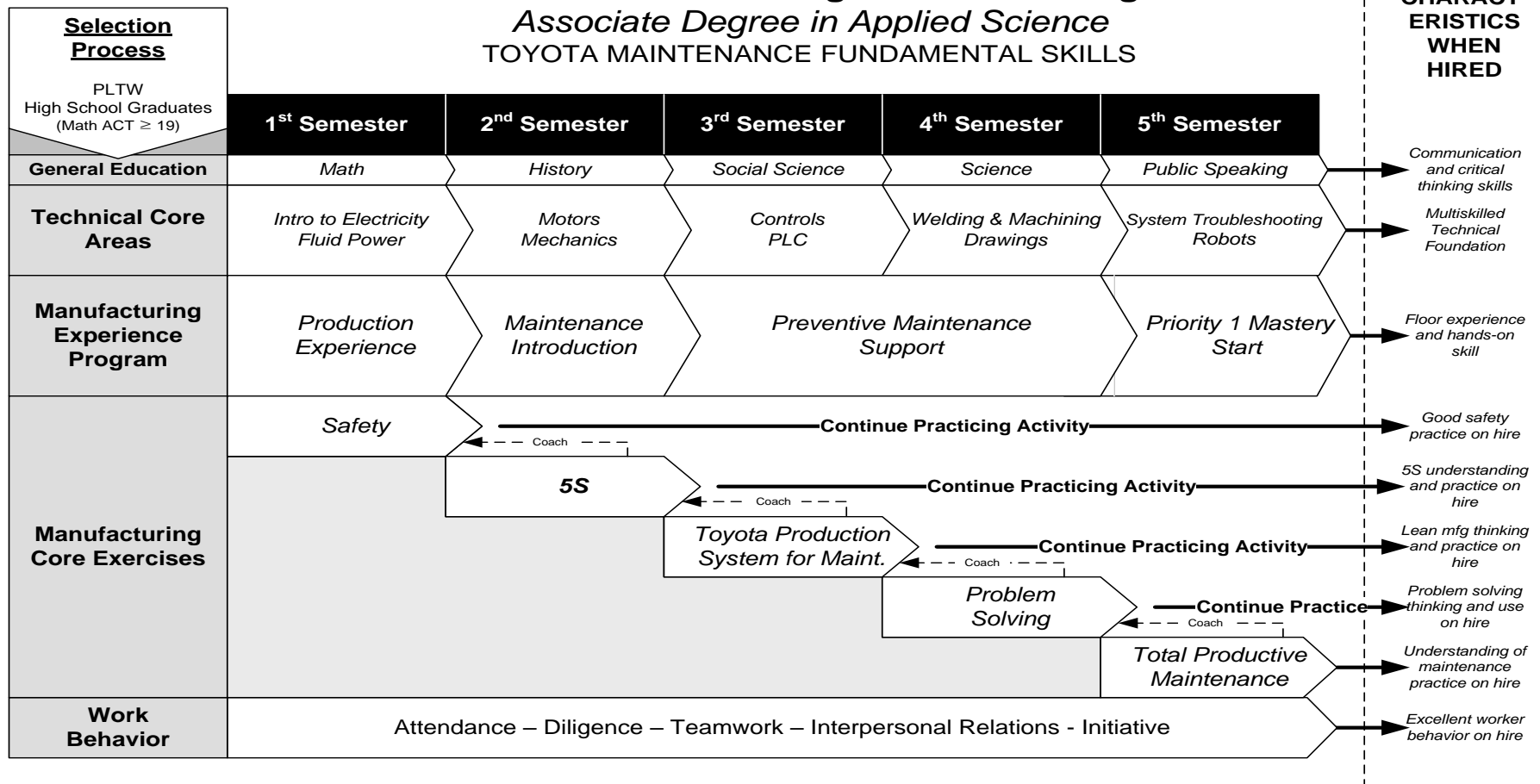
Totally Redesign The Community College Program

NEXT GENERATION Technical Degree

Advanced Manufacturing Technician Program

Associate Degree in Applied Science

TOYOTA MAINTENANCE FUNDAMENTAL SKILLS



The Solution

Target Best Practice K-12 Programs



Tech Ed and vocational programs, as they exist now, are not part of the solution. On the whole they do not produce graduates with the capabilities that give U.S. companies advantage over off-shore based competitors and they create too much cost to up-skill when hired.

Attracts full spectrum of students

Certification driven!!

More choose STEM careers

Do better in ALL subjects



First Robotics

Toyota AMT Program:

1/3 drop-out rate of non-PLTW students

A Few Summary Thoughts

- Some evidence of academic achievement effect
- Mandate did not appear to have much effect on POS implementation (e.g., % of students engaged in POS, use of dual credit)
- 10 elements are not equally important or too costly to employ (e.g., TSA)
- Other elements may be more important (e.g., external funding)

A Few Summary Thoughts

- ▣ Even when the policy is required by law, implementation is uneven and may be skewed towards lower performing districts.
- ▣ Career guidance/career development is emerging as a necessary condition for RPOS
- ▣ Cost is a barrier (counseling, TSAs, professional development)
- ▣ What will POS success mean?
 - Enrolled in any college?
 - Pursuing same POS pathway?
 - Student sense of contribution of POS?

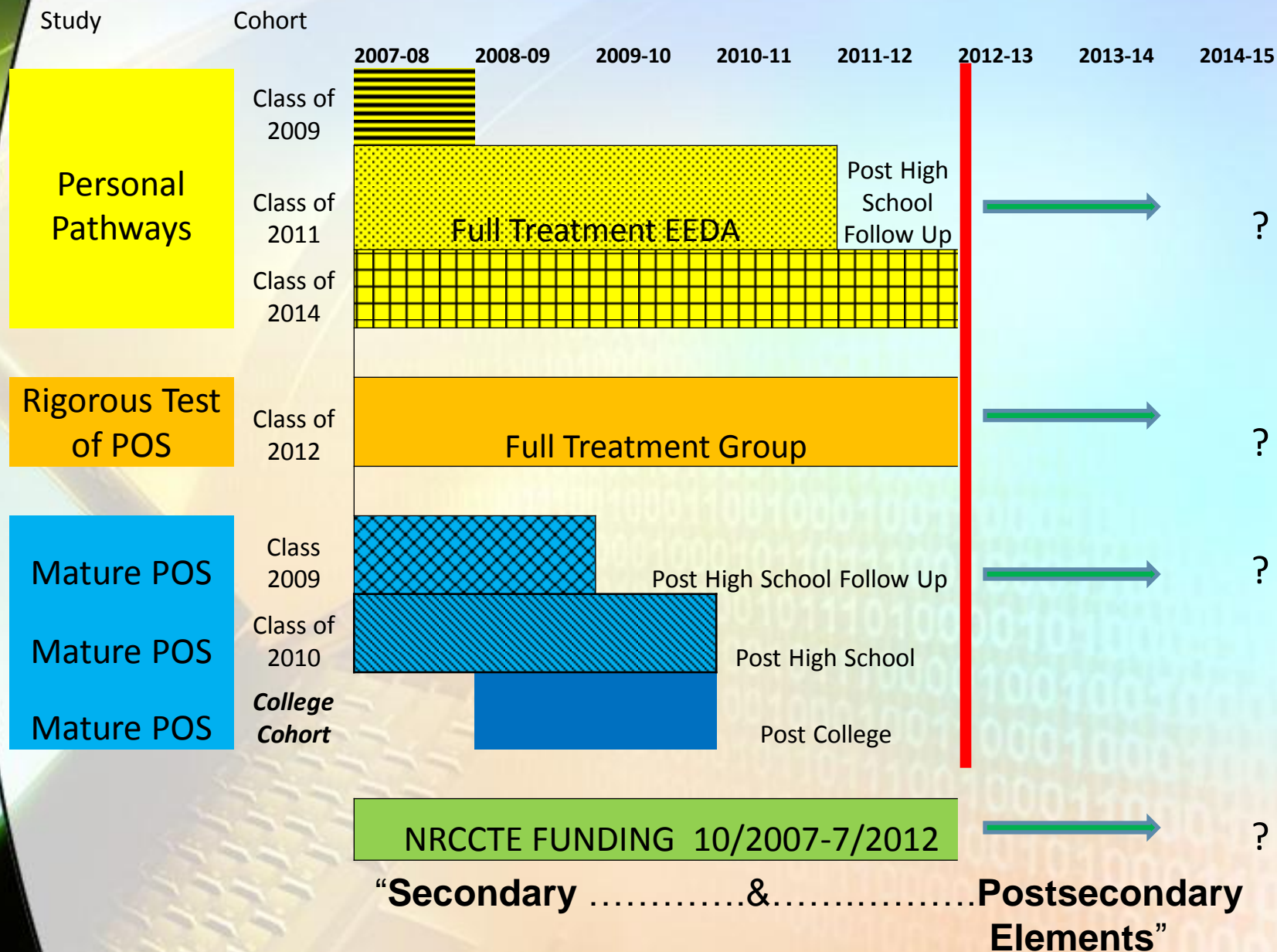
Things We Don't Know . . . Yet

- ▣ Transition to postsecondary education
 - Limited evidence from the Mature POS study
 - No follow up with HS cohorts in SC Pathways or U of L Rigorous Test sites
- ▣ Transition to work
 - Acquisition of credentials and,
 - The signaling power of the earned credentials

Implicit Assumptions: With Policy Implications

- ↘ Education reforms operate independently of economic context
- ↘ Adolescents are rational, logical decision makers
- ↘ The 10 “elements” are the right elements to ensure POS success
- ↘ Accountability challenges for POS

The Future of POS Research?



**VISIT OUR WEBSITE OR SEND
ME A NOTE**

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